

- 52.245-17 — *Special Tooling*
 52.245-18 — *Special Test Equipment*
 52.245-19 — *Government Property Furnished (As Is)*

To receive a 45-minute presentation on the *FAR Case 2004-025* final rule, contact Tom Ruckdaschel, Property and Equipment Policy Office, Office of the Under Secretary of Defense (Acquisition, Technology and Logistics), Acquisition Resources and Analysis, at tom.ruckdaschel@osd.mil or (703) 604-6350 ext. 138/DSN 664-6350 ext. 138.

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The Acquisition, Logistics and Technology Integration Office (ALT-IO) — The Catalyst for Integrating the Army's Warfighting Requirements

COL Harry W. McClellan Jr. and Gordon L. Campbell

The ALT-Futures Office (FO) was provisionally established in November 2005 to serve as the combat developer integrating acquisition, technology and logistics issues across the Army. ALT-FO's mission is to integrate doctrine across the Army AL&T community; Assistant Secretary of the Army for Acquisition, Logistics and Technology (ASAALT); U.S. Army Materiel Command (AMC); and U.S. Army Training



ALT-IO's mission is to develop and integrate doctrine, concepts, organizations and selected materiel solutions into and throughout applicable Army and Joint combat development actions. Here, Soldiers from the 6th Battalion (Bn), 9th Armored Reconnaissance Squadron, 3rd Brigade Combat Team, 1st Cavalry Division, prepare for a mission at Forward Operating Base Normandy, Iraq, last April. (U.S. Air Force photo by SSGT Stacy L. Pearsall.)

and Doctrine Command (TRADOC), and has a significant role in developing Joint AL&T doctrine as well. The ALT-FO is collocated with the U.S. Army Combined Arms Support Command (CASCOM) at Fort Lee, VA.

ALT-FO's initial objective was to translate the concepts regarding the future presence of AL&T in support of deployed operations into Table of Organization and Equipment (TOE) or Table of Distribution and Allowances (TDA) doctrinally supported organizations as appropriate. The establishment of Army field support brigades (FSBs) and contracting support brigades (CSBs), along with the publication of *Field Manual Interim (FMI) 4-93.41, Army Field Support Brigade Tactics, Techniques and Procedures*, have made that "future" a reality.

The initial objective successfully accomplished, the ALT-FO will now concentrate on the development and integration of AL&T doctrine, concepts, organizations and selected materiel solutions into and throughout applicable Army and Joint combat development actions. Thus, the office shed its provisional status and officially stood up on Oct. 1, 2007, as the ALT Integration Office (ALT-IO).

As the combat developer for AL&T — in concert with CASCOM, AMC and U.S. Army Acquisition Support Center (USAASC) — ALT-IO will oversee the development, coordination and integration of AL&T-specific doctrine, organization, training, materiel and leadership (DOTML) issues. AL&T Workforce personnel pronency will remain with USAASC, and AMC will continue to handle any AL&T facility needs. ALT-IO has primary responsibility for integrating AL&T capability into the Army's overall combat development requirements while AMC retains responsibilities concerning deliberate war planning, training and readiness. ALT-IO's location within CASCOM, along with the collocation of AMC's liaison office and Logistics Civil Augmentation Program planner positions, greatly facilitates our integration efforts. Given ongoing operations in Iraq and Afghanistan, ALT-IO is actively engaged in numerous doctrine, training and leader development initiatives. This article will profile several.

Doctrine

ALT-IO has contributed AL&T-specific content to updated versions of more than 15 Army field manuals (FMs) and 6 Joint Publications (JPs). Under development and soon to be released are program directives that create a specific FM for the CSB, convert the FSB *FMI* to an FM, create a *Commanders Guide to Contractors and Contracting Support* and



U.S. Army SGT Mijung Kim, Guam Army National Guard, 1st Bn, 249th Infantry Regiment, instructs U.S. Marine Corps SGT John Rheuby, 5th Provisional Security Co., how to properly site and fire an M24 rifle during a Joint training exercise last December in Arta, Djibouti, Africa. As weapon systems and ammunition cross traditional service boundaries, ALT-IO will become more heavily engaged in writing, coordinating and implementing Joint doctrine. (U.S. Navy photo by MCC Eric A. Clement, Naval Air Station Joint Reserve Base, Fort Worth, TX.)

create the U.S. Army Sustainment Command (ASC) *Organization & Operations FM*. Furthermore, ALT-IO is the lead developer for the new draft *JP 4-10, Contracting and Contractor Management in Joint Operations*, dated March 2, 2007, currently in staffing.

ALT-IO is also actively engaged in several working groups, both Army and Joint, related to Contractors Accompanying the Force (CAF) policy. Relative to its AL&T-specific materiel development mission, ALT-IO is a "Red Team" member in support of DOD-wide Synchronized Predeployment and Operational Tracker implementation issues.

Training

In coordination with AMC's ASC, the ALT-IO has drafted the CSB and FSB Core Capabilities Mission Essential Tasks that have been subsequently submitted to CASCOM in accordance with the new TRADOC Mission Essential Task List development policy. ALT-IO provided subject matter expertise to the Quartermaster Center and School for the development and then revision of a CAF training support plan (TSP) and is partnering with AMC and CASCOM's Training Directorate to create an updated CAF Interactive Media Instruction product based upon that TSP and the latest doctrinal and policy publications.

ALT-IO is also working with the Department of Logistics and Resource Operations to develop a 2-hour contracting and contractor management overview module that will be part of the base curriculum for Intermediate Level Education students. Specific to the CSB and its 51C career field

members, ALT-IO is leading a team effort in developing combat arms training strategies to enable contingency contracting unit commanders to tailor mission training plans for specific support scenarios. Additionally, a Soldier manual/training guide is being developed for 51C noncommissioned officers and 51C officer foundation standards that will outline training guidance with critical tasks, conditions and standards. In the Joint arena, ALT-IO is an active participant in a working group now finalizing a new *Joint Contracting Handbook*.

Leader Development

ALT-IO is a constant presence in all the Logistics and Acquisition Pre-Command and Logistics Executive Development Courses relaying the latest information regarding Army and Joint contracting and contractor management information. ALT-IO also supports CASCOM in international staff talks providing AL&T-related briefings.

Organization

ALT-IO is a participant in the Total Army Analysis 10-15 working with AMC's G-5 and Command Contracting Directorate to develop action plans regarding TDA augmentation for the CSB and ASC Headquarters, as well as AL&T staffing for the combat training centers. ALT-IO is also coordinating a Joint Manning Document (JMD) TDA initiative with ASAALT and the HQDA G-3/5/7 Force Management Division to document contingency contracting positions assigned to the Joint Contracting Command-Iraq/Afghanistan (JCC-I/A) JMD on a carrier TDA. If enacted, it would enable replacement of the individual contingency contracting Soldiers on the contingency contracting Modified TOEs.

ALT-IO is seeking an exemption for contingency contracting units/personnel assigned to JCC-I/A from inclusion on the carrier TDA for Standard Requirements Code 90 due to the



ALT-IO integrates AL&T capability into the Army's overall combat development requirements. Here, SPC Philipp Arthur, a small arms repairman assigned to 3rd Forward Support Bn, 1st Brigade, 3rd Infantry Division, assembles an AK-47 at Logistics Support Area Anaconda, Iraq. (U.S. Army photo by Joshua R. Ford.)

low density of assets available. ALT-IO is also advocating the push of units forward in accordance with Army operational doctrine and new contracting TOE structures and the filling of gaps with individual augmentees from the Reserve Components.



ALT-IO works closely with its AMC, TRADOC and CASCOM liaisons to determine the latest issues and Soldier field requirements confronting AL&T support for deployed operations. Here, SPC Michelle Higgins provides security aboard Army Logistics Support Vessel-06 Specialist Four James A. Loux near the Port of Djibouti in Africa. (U.S. Army photo by SSG Stephen Schester.)

As a new and growing organization, ALT-IO is presently just under 60 percent of its authorized strength. As the Army ALT DOTML developments office, ALT-IO relies on contacts from the field for the most up-to-date issues confronting AL&T support of deployed operations.

Questions, comments and suggestions regarding AL&T DOTML is-

ues can be sent to me or my key personnel using the contact information below.

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