



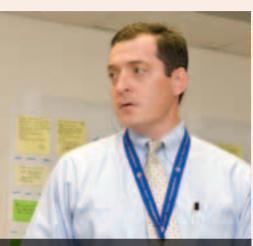
- Applications—Army Acquisition, Logistics, and Technology (AL&T) Workforce military and civilian personnel apply for DAU classes through the Army Training Requirements and Resources System Internet Training Application System (AITAS) (https://www.atrrs.army. mil/channels/aitas). All applications are worked in the order in which they are received within each priority for a particular class. Although the AITAS Web site may show there are seats available in a particular class, the number of pending applications the quota manager already has in the queue is not
- shown. The number of seats available or waits against a specific class are not real-time numbers. They are updated each evening, so the information you are seeing is that of the previous workday.
- Priority—Student priority is based on the information contained in Section 1 of the Acquisition Career Record Brief (ACRB). Students can access their ACRB through the Career Acquisition Management Portal (https://rda.altess.army. mil/camp). If your priority is not correct in your ACRB, please call your Human Resources point of contact. Although an Acquisition
- Career Manager can temporarily change the information in Section 1, there is a data transfer from the Defense Civilian Personnel Data System (DCPDS) to the ACRB every 2 weeks, and the temporary information will be overwritten by the information from the DCPDS database.
- Prerequisites—Please ensure that you meet the prerequisites for the classes you are requesting. A complete list of all classes, their prerequisites, and the Certification and Core Development Guides are in the DAU iCatalog (http:// icatalog.dau.mil).

Forecasting Army Acquisition Training Requirements for DAU Courses

To better forecast Army acquisition DAU course requirements to ensure our students have enough seats in DAU classes, USAASC is sponsoring a Lean Six Sigma (LSS) Green Belt Project. The project name is Data Improvement for DAU Forecasting and Analysis.

This project seeks to identify reasons for a significant variance between the forecast of students for a class or period of classes from the actual number of students attending the class. The project also focuses on the related budget projected for this task and the variance associated with this budget and actual expenditures. The project's goal is to improve the accuracy of the training forecast and improve the consumption of the budget for annual class requirements.

There is a substantial gap between what is currently forecast for DAU certification class requirements and what DAU may authorize for the Army AL&T Workforce. Some DAU classes may be canceled because of low registration, while other classes are not being offered in the locations and at the frequency needed to meet the needs of the workforce. The forecasting



Chad Jones, an LSS Master Black Belt, discusses an LSS Value Stream Map. The map was used to better forecast DAU course requirements. (U.S. Army photo by McArthur Newell II, BRTRC.)

DAU Student Priority Descriptions

Priority Code	Priority Title	Priority Description
1	Position/Program Requirements	Training required to meet position certification or program requirements.
2	Career Development	Training to become eligible for the next higher certification level above the certification level required for position. Individuals should meet position certification requirements before requesting training at the next higher level. Individuals will be selected on a space available basis.
3	Cross-Functional Training	Personnel who occupy an acquisition position in one ACF, but desire training in a different ACF. Individuals should complete all mandatory training required for their position before attending any cross-functional training. Individuals will be selected on a space available basis.
4	Previously Taken or Certified	Individuals who previously completed the DAU course or Individuals who have received equivalency or Individuals who are already certified at the career level and have not previously taken the course. Individuals will be selected on a space available basis.
5	Non-Acquisition Workforce	Individuals who are not in a designated acquisition workforce position. If selected, individual's command will be required to fund the travel and per diem. The instructional training (classroom/Web) will be at no cost to the student. Individuals will be selected on a space available basis.

process does not accurately capture the certification training requirements. The objective is to close or significantly lessen the gap as it is affecting the availability of certification training classes offered to the AL&T Workforce, the certification level of the workforce, and the ability to maintain the *Defense Acquisition Workforce Improvement Act* training standards.

A 3-day workshop was conducted to identify other possible reasons for a variance in the forecast. Attendees reviewed the Voice of the Customer comments and provided feedback on their role in the forecasting process. A Value Stream Map was developed to show the current forecasting process, the execution of the allocated quotas or the steps in the registration process, and the performance and reporting of the annual requirements and quotas. The attendees developed proposed solutions that are being worked as part of the Improve Phase of the project.

After a pilot of the proposed forecasting process is conducted, the project will move forward to the Control Phase.
A Standard Operating Procedure

(SOP) and new Value Stream Map will be developed to outline the revised forecasting process. The SOP and map will identify the various tasks in the process and the roles and responsibilities of those involved.

For additional information on DAU course registration, please contact an Army DAU Quota Manager at (703) 805-1237/DSN 655-1237 or usaascreservations@conus.army.mil.

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