

PM OF THE YEAR AWARDS

One of the highlights of the 1996 Acquisition Workshop was Assistant Secretary of the Army (Research, Development and Acquisition) and Army Acquisition Executive Gilbert F. Decker's presentation of the annual PM of the Year awards. Criteria used in evaluating nominees for the award were resource management, acquisition streamlining and innovation, program complexity, and the extent to which agreed program objectives were exceeded.

COL Robert E. Armbruster, project manager, close combat anti-armor weapon systems (CCAWS) was named project manager of the year for outstanding achievements associated with managing programs with a \$35 billion investment base and an annual budget in excess of \$150 million that span all phases of the life cycle. He was cited specifically for planning and managing the merger of the CCAWS and Line of Sight Anti-Tank (LOSAT) Project Offices into one, efficient organization. Armbruster also used integrated product teams across all CCAWS projects and beyond, thus eliminating inefficiencies and inducing fierce product line loyalty throughout the project's office. The CCAWS Project Office consists of seven distinct product lines, running the gamut of the life cycle from technology demonstration to sustainment. Armbruster greatly exceeded all program objectives and expectations during a turbulent year that saw him absorb another project office and assume control of two new product lines.

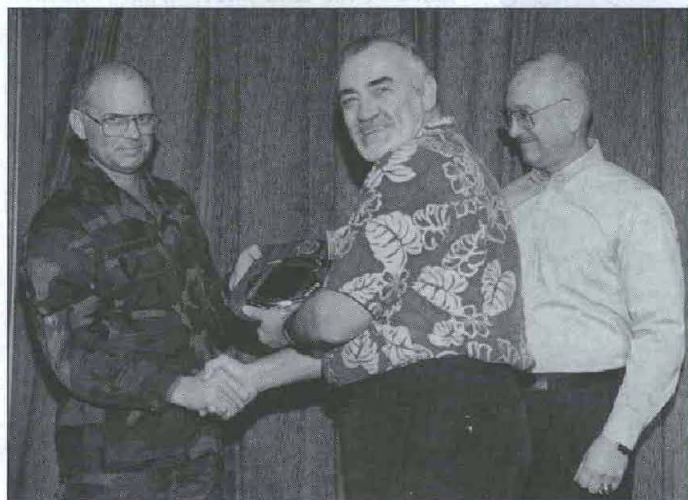
Secretary of the Army Awards for Product Management were also presented to LTC James R. Moran, product manager, extended air defense command and control (EADC2) systems, and LTC(P) Robert T. Gunning, product manager, Longbow Apache.

Moran was recognized for using an innovative acquisition approach to meet an Army chief of staff requirement to rapidly develop and field a Theater Missile Defense (TMD) Force Projection Tactical Operations Center (TOC). His acquisition strategy cut years off the normal development cycle and millions of dollars from development, production, and fielding costs. During development of the TOC, Moran's office received and executed funds from five financial sources. All funds were executed in a manner which exceeded established financial execution goals while maintaining detailed audit accountability. From technical, logistical, and schedule standpoints, the effort was termed "extremely complex." Computer hardware, command and control software systems, communications systems, and intelligence systems were functionally inte-

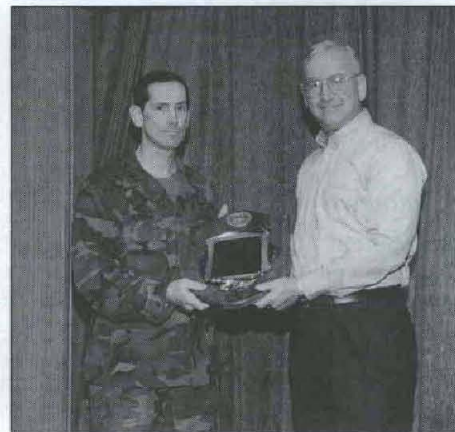
grated in a manner that had never before been done. Moran was cited also for accomplishing this "monumental task" well beyond the scope of his assigned duties while completing all other assigned duties on or ahead of schedule.

Gunning, who was required to deal with extraordinary financial management challenges, was recognized for significant improvements in both cost and schedule performance on the Longbow Apache. A leading proponent of acquisition streamlining, he eliminated "business as usual attitudes" and unnecessary data and docu-

mentation requirements. Under his leadership, the requirements for military specification and standards compliance were reduced from 47 to one, the Contract Data Requirements List was reduced from 117 to 14 and the pages in the statement of work were reduced from 113 to 25 in the production RFP while maintaining the integrity of the RFP and the program. The fact that the Longbow is the world's most software intensive attack aircraft—encompassing more lines of code than the B-2 Bomber—testifies to the program's complexity.



Hon. Paul G. Kaminski, right, and Hon. Gilbert F. Decker, ASA(RDA) and AAE, center, present the Project Manager of the Year Award to COL Robert E. Armbruster, Project Manager, Close Combat Anti-Armor Weapon Systems.



LTC James R. Moran, PM, Extended Air Defense Command and Control Systems, photo above left, and LTC(P) Robert T. Gunning, PM, Longbow Apache, receive Product Manager of the Year Awards.