



DEPARTMENT OF THE ARMY
ARMY CONTRACTING COMMAND - REDSTONE
BUILDING 5303, MARTIN ROAD
REDSTONE ARSENAL, ALABAMA 35895-5000

REPLY TO
ATTENTION OF:

CCAM

MEMORANDUM FOR Mr. Craig Spisak, Director, U.S. Army Acquisition Support Center (SFAE-HR), 9900 Belvoir Road, Building 201, Suite 101, Fort Belvoir, VA 22060-5567

Subject: Nomination for the 2016 Secretary of the Army Awards for Excellence in Contracting – Outstanding Contracting Officer for Installation Level Contracting Office and/or Directorate of Contracting

1. I am pleased to recommend Ms. LaQuita L. Mox, Contracting Officer, Army Contracting Command - Redstone for the 2016 Secretary of the Army Awards for Excellence in Contracting – Outstanding Contracting Officer for Installation Level Contracting Office and/or Directorate of Contracting Award. Ms. Mox's superb contracting officer support during the first three quarters of fiscal year 2016 has directly contributed to the accomplishment of a vast array of installation and missile test range mission requirements for the \$2.9B U.S. Army Kwajalein Atoll Reagan Test Site (USAKA/RTS) program.

2. The point of contact for this nomination is Ms. Karen N. Arthurs, (256) 842-8558, or at email: Karen.n.arthurs.civ@mail.mil.

A handwritten signature in black ink, appearing to read "Rebecca W. Weirick", is located below the text of the second point.

Encl

Rebecca W. Weirick
Executive Director
Army Contracting Command-Redstone

2016 Secretary of the Army Award for Excellence in Contracting

Nomination Submission

Nominating Organization

Name: Army Contracting Command-Redstone-CAMO

Address: Bldg. 5224, Redstone Arsenal, AL 35898

Point of contact (POC) name: Stephen Hayes

POC phone: 256-955-5833

POC email: Stephen.w.hayes.civ@mail.mil

Nomination Submission POC

Name: Willie A. Travis, Jr.

Phone number: 256-955-5870

Email address of action officer: Willie.a.travis.civ@mail.mil

Name, Grade and Position Title of Nominee(s):

LaQuita L. Mox, GS-14, Contracting Officer and Team Lead for U.S. Army Garrison - Kwajalein Atoll, Installation Level Contracting

Nominee Employing Organization (Command/Unit/Organization or Activity):

Army Contracting Command-Redstone, SMDC/CAMO, CCAM-CAA

Nominee Business Address:

5303 Building Martin Road, Redstone Arsenal, AL 35808

Select an Award Category for your nominee from the list below:

(Please check only **ONE** box.)

Outstanding Unit/Team Awards (4)

Outstanding Unit/Team, Installation Level, Contracting Office, Directorates of Contracting

SUMMARY

Mrs. LaQuita L. Mox nominee for the 2016 Secretary of the Army Awards for Excellence in Contracting

Description of Services:

Mrs. LaQuita L. Mox is nominated for the 2016 Secretary of the Army Awards for Excellence in Contracting, Outstanding Installation Level Contracting Officer category based on her exceptional support to the United States Army Garrison – Kwajalein Atoll (USAG-KA) , located in the Republic of the Marshall Islands. Mrs. Mox served as the Contracting Officer for the U.S. Army Kwajalein Atoll Reagan Test Site (USAKA/RTS) for all program support contracts. Mrs. Mox provided superb contracting support, serving as the Procuring Contracting Officer for these critical contracts valued in excess of \$2.9B. The installation requirements includes logistical and missile test range infrastructure to support the U.S. Army and its associated customers and contractor personnel on Kwajalein Atoll and other associated islands. The diverse operations include: public works (including housing), supply, transportation, aviation, automotive, marine, retail operations, food services, community activities (Quality of Life), medical, dental, education, postal operations, environmental support services, range safety services, security and access control and meteorology services. Ms. Mox was remarkable in processing some of the most complex, “one of a kind” actions that affected the lives and mission of the U.S. Military, DoD civilians and contractor personnel on this very remote and isolated set of islands.

Outstanding mission accomplishment through demonstrated customer support:

Mrs. Mox was exceptional in providing timely customer support and ensuring mission accomplishment. Mrs. Mox serves as principal contracts advisor to the garrison Commander and range Director. Mrs. Mox worked closely with the Garrison and Range Commanders to understand their requirements, and work with the contractors to ensure performance requirements met the Commander’s intent. Mrs. Mox initiated actions to conduct reconciliation of incurred cost, assisted in streamlining the award fee evaluation process, directed timely input for cleanup and clarification of the Performance Work Statement and Contract Data Requirements list, and provided timely funding actions and contract extensions. Mrs. Mox implemented procedures to ensure funding was provided in advance for all mission support requirements, and contractor rates were updated and used appropriately for each mission. Mrs. Mox was instrumental in providing guidance to the Garrison Commander and Deputy Commander, Director and Deputy Director for Space Operations, RTS, regarding budget development and provided appropriate budget guidance to the prime contractor. Mrs. Mox was well respected by her customers for her attention to details and her impressive ability to maintain a supportive, harmonious and cooperative approach while ensuring the integrity of the procurement process was maintained.

Contracting efficiency and reducing contracting costs:

Mrs. Mox took the lead in conducting a reconciliation of contract value. She set up a process for the team to conduct an audit of the contract line items for over 300 contract modifications to conduct a crosswalk of funding data to determine any disconnects. Through this process and

exchange of data, Mrs. Mox was able to determine the true value of the contract ceiling, determine the exact amount of funding that had been obligated to the contract and pin point excess funding for deobligation. Based on Ms. Mox's brilliant efforts, over \$50.0million in excess funding or unliquidated obligations was deobligated from the contract or realigned to other contract line items for use. It should be noted this is a cost type contract was awarded in 2002.

The award fee (AF) evaluation process for the USAG-KA program contract was very cumbersome where the evaluation criteria was not finalized in a timely manner, contractor input into the process was inappropriately done and the evaluation board process had become long and lengthy thereby delaying final approval and issuance of award fee to the contractor. Mrs. Mox worked closely with the AF Board Chairman to implement a process to have the criteria initiated at least 60 days prior to the start of the award fee period. Mrs. Mox also conducted training with the Contracting Officer Representatives (COR) and Technical Monitors (TMs) to ensure they provided meaningful and thorough evaluations of contractor performance. By conducting this training Mrs. Mox was able to enhance the AF evaluations, COR write-ups reflected true performance in accordance with the AF criteria and the AF Board processing time was literally cut in half. The final award fee report represented an extremely better product that received immediate approval by the AF Board Chairman and the AF Determining Official. The time saved during the AF evaluation process allowed the CORs and TMs considerably more time to provide vital contract oversight resulting in improved performance by the contractor.

Human resource management:

Mrs. Mox organized resources to take advantage of the special skills of employees by assigning them to tasks that would benefit most from their skills and enhance the employee's knowledge. Team assignments were designed to ensure the use of employee's skills was optimized and program goals with meet with use of minimal resources. Mrs. Mox directed rotational assignments for Interns to ensure the trainees were exposed to a full range of contract actions.

Contracting innovation and process improvement:

With the implementation of General Funds Enterprise Business Systems (GFEBS) it was determined that many delays were being encountered in regards to contractor payments. In order to address this issue the Mrs. Mox set up a process team that included contractor finance personnel, DFAS, G8 and contractor Resource Management personnel from. The team was able to determine that one of the primary causes for delays in payment was the manual validations required by DFAS for GFEBS funded payments. The team determined that payments were funded with legacy funds and also GFEBS funds, therefore Mrs. Mox made a decision to allow the contractor to submit split invoices for legacy and GFEBS funded efforts. It was also determined that if appropriate DFAS personnel were on distribution of future funding modification a pre-validation could be conducted and the payment review process for GFEBS funded effort could be expedited. This process was implemented by Mrs. Mox and all payments issues have been resolved and all payments are being processed well within the 30 day payment requirement and thus eliminating interest payments on behalf of the USG.

CITATION

2016 Secretary of the Army Award for Excellence in Contracting

For

Outstanding Unit/Team, Installation Level, Contracting Office, Directorate of Contracting

Mrs. LaQuita L. Mox

Contracting Officer

Proposed Citation: The 2016 Secretary of the Army Award for Excellence in Installation Level Contracting is presented to Mrs. LaQuita L. Mox of the Army Contracting Command – Redstone Arsenal, United States Army Garrison - Kwajalein Atoll/Reagan Test Site (USAG-KA.RTS) for outstanding service while providing contracting support to the USAG-KA/RTS from 1 May 2015 through 30 April 2016. Mrs. Mox distinguished herself by exceptionally praiseworthy service and providing unsurpassed contracting support. Mrs. Mox's dedication to duty, professionalism and untiring efforts has reflected greatly on her superior skill level. She represents the caliber of employee who can always be counted on to go well beyond the requirements of their job description. Mrs. Mox's outstanding accomplishments reflect great credit upon herself, U.S. Army Contracting Command - Redstone, USAKA/RTS and the Department of Army.



DEPARTMENT OF THE ARMY
U.S. ARMY CORPS OF ENGINEERS
441 G STREET, NW
WASHINGTON, DC 20314-1000


CECT-ZA

30 August 2016

MEMORANDUM for Deputy Assistant Secretary of the Army (Procurement), 103 Army Pentagon, Room 2D528, Washington DC 20310-0103

SUBJECT: Endorsement of Nomination for Oksana Joye for the 2016 Secretary of the Army Awards for Excellence in Contracting, Outstanding Contracting Officer Award, Contracting Specialized Services and Construction Contracting

1. I endorse Ms. Oksana Joye for nomination for the 2016 Secretary of the Army Awards for Excellence in Contracting, Outstanding Contracting Officer Award, Contracting Specialized Services and Construction Contracting.
2. In her role as a contracting officer and a team leader, Ms. Joye provides strong leadership, superior performance, and excellent customer service to the Energy Savings Performance Contracting (ESPC) program at the Huntsville Engineering and Support Center. She oversees 127 ESPC contract awards totaling \$3.1 billion. As a result of her innovative solutions, other federal agencies have sought her technical expertise to improve their own energy savings programs. Through regular meetings with her customers and contractors, Ms. Joye seeks ways to improve the energy savings program and to streamline the procurement process.
3. The point of contact for this nomination is Mr. Adam Sunstrom at telephone number 256-895-1154 or email at adam.r.sunstrom@usace.army.mil.


STUART A. HAZLETT
Director of Contracting



2016 Secretary of the Army Awards for Excellence in Contracting

Nomination Submission Format

The information below data does not count toward the two-page limit. That limit applies to the summary only.

Nominating Organization

Name: U.S. Army Corps of Engineers, Engineering and Support Center, Huntsville

Address: 4820 University Square, Huntsville, Alabama 35816

Point of contact (POC) name: Michael R. Duffy

POC phone: 256-895-1546

POC email: Michael.R.Duffy@usace.army.mil

Nomination Submission POC

Name: Adam R. Sunstrom

Phone number: 256-895-1154

Email address of action officer: Adam.R.Sunstrom@usace.army.mil

The action officer is the person who should be contacted if there are any questions about the submission.

Name, Grade and Position Title of Nominee(s): Ms. Oksana A. Joye, GS-1102-13, Team Leader/Contracting Officer

Nominee Employing Organization (Command/Unit/Organization or Activity):

U.S. Army Corps of Engineers

Engineering and Support Center, Huntsville

Nominee Business Address:

4820 University Square, Huntsville, Alabama 35816

Select an Award Category for your nominee from the list below:

(Please check only **ONE** box.)

Outstanding Contracting Officer Awards (4)

Installation Level, Directorates of Contracting

Ex Systems, Research and Development (R&D), Logistics Support (Sustainment)

Contracting Specialized Services and Construction Contracting

Co Contingency Contracting

Citation:

**OUTSTANDING CONTRACTING OFFICER AWARD
CONTRACTING SPECIALIZED SERVICES AND CONSTRUCTION CONTRACTING
FOR
MS. OKSANA A. JOYE**

Ms. Oksana Joye is recognized for her strong leadership, superior performance and excellent customer service while serving as Team Leader and Contracting Officer for the Energy Savings Performance Contracting (ESPC) Program within the U.S. Army Corps of Engineers Engineering and Support Center, Huntsville. Ms. Joye's innovative solutions resulted in the Department of Energy's Federal Energy Management Program and other Government agencies to seek her technical expertise and support to further expand and improve their Energy Savings Programs. Under Ms. Joye's leadership, the U.S. Army Corps of Engineers' ESPC Program has enabled the Army to lead the Department of Defense in its support of the President's Energy Savings and Performance-Based Contracting Investment Initiative Challenge. Ms. Joye's dedication and support to the challenge, helped the Army achieve over \$333 Million in energy savings in less than five years. Her innovative business solutions, overall willingness to collaborate and share her knowledge and expertise with other organizations, demonstrates her sincere commitment to the Army's principles and values. Ms. Joye's selfless dedication, professionalism and willingness to go above and beyond is the epitome of a Contracting Professional and reflects great credit upon herself, the U.S. Army Corps of Engineers and the United States Army.

SUMMARY: Ms. Oksana A. Joye is nominated for the Outstanding Contracting Officer Award Contracting Specialized Services and Construction Contracting

Description of Services: Ms. Oksana Joye serves as the Lead Contracting Officer over the Energy Savings Performance Contracts (ESPC) and Utilities Energy Services Contracting (UESC) Programs at the U.S. Army Corps of Engineers (USACE) Engineering and Support Center, Huntsville. The two programs are highly complex and unique in that each contract for an energy savings project can take up to two years to award based on the number of energy inefficient facilities identified on an installation. Furthermore, the contractor or utility company obtains third-party financing or up-fronts the initial capital investment costs, only getting reimbursed when actual energy cost savings are realized during the 10-25 year performance period. Under each contract, the energy savings contractor or utility company provides the expertise to assess the energy savings opportunities for the Government, designs and installs the equipment or employs new renewable energy technology for the energy and water efficiency improvements on Government facilities. The contractor then operates and maintains the systems in exchange for a portion of the generated savings. These programs aid in meeting the Army's 30% energy and 15% water reduction goals and the President's Energy Savings Performance-Based Contracting Investment Initiative of \$4B by the end of 2016.

Ms. Joye personally oversees 127 ESPC awards totaling \$3.1B that have 25-year performance periods and just under 20 UESC awards totaling \$465M that may have 10-year to 25-year performance periods. Ms. Joye also supervises, mentors and trains a team of Contract Specialists and Contracting Officers in the complexities of third-party financing, while continuously identifying and implementing improvements for the acquisition process and administration of these unique contracts. Her expertise has been sought out by the Air Force and Department of Energy (DoE) to help develop and refine their energy program contracts.

Timeliness and Quality of Customer Support: Ms. Joye has established herself as a true Contracting professional with her excellent customer support, high level of technical expertise, and superior leadership, which is not only acknowledged by her strong working relationships with her customers and peers, but in her relationships outside the Engineering and Support Center. Identified as a subject matter expert in ESPCs, Ms. Joye was personally requested by the DoE's Federal Energy Management Program (FEMP) to help DoE merge their ESPC down-select process under their Super Indefinite Delivery Indefinite Quantity Contract, with the Engineering and Support Center's ESPC. This assistance resulted in a collaboration and partnership between our two organizations. Ms. Joye leads the Functional Review Board meetings established by DoE FEMP, which has resulted in increased knowledge of ESPCs value and cost savings, and ultimately accelerated the use of ESPCs across the Government. With the increased use of ESPC or UESCs, the DoD and DoE have improved the operational effectiveness of our Government installations and facilities worldwide through the replacement of outdated systems with newer more efficient technology and systems, or renewable energy sources, to achieve the President's energy saving goal.

Ms. Joye routinely meets with and works closely with her customers and contractors to seek ways to improve the Energy Program and streamline the procurement process. Her open and honest communication with all parties has increased the overall quality of the contract requirements and increased energy savings for the customer. Ms. Joye takes the time to

document all the processes, procedures and lessons learned for awarding and administering these unique and complex third-party financed contracts under her oversight. Because each contract may have a performance period of 25-years, her efforts will help ensure that any transition of oversight and administration of the existing active contracts, or the program, will be seamless.

Procurement Integrity: Ms. Joye is a model Contracting Officer and overall contracting professional. She is highly regarded for her personal integrity and ethics, overall attention to detail, and unwavering dedication to the success of the mission by her peers, project delivery teams, and the multiple contractors that support the Energy Programs. Through her leadership over the last year, Ms. Joye has been invaluable in identifying and resolving numerous complex contractual issues that have plagued the ESPC and UESC Programs. Because the contracts have up to a 25-year performance period, administration and oversight is a significant challenge, especially in the current environment of staffing reductions and budget shortages. Ms. Joye is continuously identifying lessons learned and developing new processes and procedures to help ensure every phase of the ESPC and UESC contracts of the future are executed consistently; assuring the integrity of the procurement and overall Presidential challenge of achieving \$4B in energy savings. Her procurement processes and procedures have been adopted by the Air Force and DoE. The Department of Defense Inspector General (DoDIG) reviewed the USACE ESPC Program and she received only glowing commentary from the inspection team for her dedicated work to build an orderly and consistent process flow for awards made under the ESPC Program.

Innovation and Entrepreneurship: Ms. Joye helped spearhead the effort to ensure the Energy Program assesses the customer's network security and integrates additional controls and requirements into all contract requirements. Cyber security is a major concern for the energy and water systems that feed our Government facilities and installations. A cyber breach could prove disastrous to the Army's ability to fulfill its mission. Ms. Joye brought together an integrated team of program management officials, network engineers, risk management professionals, contracting and legal representatives to ensure the successful integration of Risk Management into all Energy Program contracts. Ms. Joye's efforts helped standardize the network security requirements for our installation facility utility systems on all new ESPC and UESC projects. With an average contract life of 10 - 25 years, Ms. Joye has made a truly generational contribution to USACE's efforts to provide stable, efficient, renewable, and secure energy solutions for our Government installations and facilities and the Nation.

Self-Development: Ms. Joye is relentlessly working to become the best contracting professional in the organization. She is Level III certified in Contracting, Level II in Program Management, and is a member of the Army Acquisition Corps. Ms. Joye has a Bachelor's Degree in Accounting and a Master's Degree in Business Administration. She aggressively pursues both leadership and technical training opportunities while on and off-duty, melding Defense Acquisition University, Civilian Education Courses and others (such as those offered by Harvard Business School) to continuously grow and improve her skill set. Ms. Joye also sets the standard in developing her team by freely sharing her knowledge and experience through a structured, sustained, on the job continuing education schedule. She and her team meet weekly to share knowledge and lessons learned not only on contracting related skill sets, but the training regimen brings in subject-matter experts in fields like Information Assurance, Cyber Security and Program Management in order to develop well-rounded team members that better understand the complexity of the programs they support.



DEPARTMENT OF THE ARMY
U.S. ARMY MISSION AND INSTALLATION CONTRACTING COMMAND
2219 INFANTRY POST ROAD
JBSA FORT SAM HOUSTON, TX 78234-1361

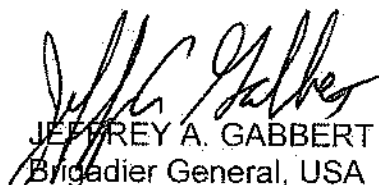
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SEP - 1 2016

MEMORANDUM FOR MEMORANDUM FOR Office of the Assistant Secretary of the Army, Acquisition Logistics and Technology, ATTN: Mr. Mitchell Colston, 103 Army Pentagon, Washington DC 20310-0103

SUBJECT: 2016 Secretary of the Army Award Excellence in Contracting

1. I strongly endorse the nomination of MAJ Timothy G. Godwin for the 2016 Secretary of the Army Award for Excellence in Contracting, Outstanding Contracting Officer – Contingency Contracting award category. His many accomplishments and remarkable contributions are deserving of this prestigious recognition.
2. MAJ Godwin has demonstrated excellence in leadership and support to the Warfighter. He was responsible for enhancing the Army contracting mission by serving as Operations Officer for Regional Contracting Center – Operation Inherent Resolve, training the 82nd Airborne Division on Operational Contracting Support to serve as Combined Joint Force Land Component Command – Iraq, and developed the contracting strategy to support Combined Joint Task Force – Operation Inherent Resolve.
3. It is my firm belief MAJ Godwin embodies the highest standards of loyalty and integrity fostering an environment where he serves as a positive role model and an inspiration to the Command. He has performed at the highest level of achievement in service and effectively executed all requirements to warrant this highly esteemed award.
4. My point of contact for this nomination is LTC Amanda Flint at (910) 643-7370 or amanda.h.flint.mil@mail.mil.


JEFFREY A. GABBERT
Brigadier General, USA
Commanding

2016 Secretary of the Army Awards for Excellence in Contracting

Nomination Submission Format

The information below data does not count toward the two-page limit. That limit applies to the summary only.

Nominating Organization

Name: 900th Contracting Battalion
Address: 3860 Macomb St, Fort Bragg, NC 28310
Point of contact (POC) name: LTC Amanda Flint
POC phone: 910-643-7370
POC email: amanda.h.flint.mil@mail.mil

Nomination Submission POC

Name: LTC Amanda Flint
Phone number: 910-643-7370
Email address of action officer: amanda.h.flint.mil@mail.mil
The action officer is the person who should be contacted if there are any questions about the submission.

Name, Grade and Position Title of Nominee(s): Timothy G. Godwin, MAJ, Operations Officer, 900th Contracting Battalion

Nominee Employing Organization (Command/Unit/Organization or Activity):
900th Contracting Battalion

Nominee Business Address:
3860 Macomb St, Fort Bragg, NC 28310

Select an Award Category for your nominee from the list below:
(Please check only **ONE** box.)

Outstanding Contracting Officer Awards (4)

- Installation Level, Directorates of Contracting
- Ex Systems, Research and Development (R&D), Logistics Support (Sustainment)
- Contracting Specialized Services and Construction Contracting
- Co Contingency Contracting

Summary

Major Timothy G. Godwin is nominated for the 2016 Secretary of the Army Awards for Excellence in Contracting based on his exceptional support while deployed to Combined Joint Task Force – Operation Inherent Resolve (CJTF-OIR), Combined Joint Force Land Component Command – Iraq (CJFLCC-I), the 82nd Airborne Division, and his leadership as the operations officer for Regional Contracting Center – Operation Inherent Resolve (RCC-OIR). He led the training for the 82nd Airborne Division on operational contracting support, designed and mentored the Operational Contracting Support Integration Cell (OCSIC) for CJFLCC-I, and was instrumental in developing the contracting concept of support for CJTF-OIR as the Joint Task Force established by the international coalition against the Islamic State in Iraq and Syria (ISIS).

MAJ Godwin was requested by, and assumed the position of operations officer supporting the 82nd Airborne Division based on concerns of inadequate requirements development, contract execution, and oversight in Iraq. Assigned as the operations officer and still reporting to the 900th Contracting Battalion, MAJ Godwin served as a member of the 82nd Airborne's special staff for contracting support and assistance. As the 82nd Airborne prepared to deploy to Iraq and serve as CJFLCC-I, they relied on MAJ Godwin to train the Division's staff on operational contracting support. He led the integration and partnership between the 82nd Airborne and the 900th Contracting Battalion as their aligned contracting unit. MAJ Godwin developed a relationship between the two units whereas they work, plan, train, and deploy together. He attended exercises with the 82nd Airborne to ensure contracting scenarios were realistically integrated as training objectives.

MAJ Godwin understood that operational contracting support had to be acknowledged as a mission-essential task with proper command emphasis and a properly trained staff. As the primary architect, MAJ Godwin persuaded 82nd Airborne Division leadership to build a robust OCSIC. He advised the Division to select personnel with a variety of specific skill sets, emphasizing integration across multiple staff sections and, most importantly, the ability to effectively translate mission requirements to actionable requirement packets. MAJ Godwin's design of the OCSIC has become the benchmark for cell creation. It was published as a cover story with Army AL&T Magazine and was mirrored by the 101st Airborne Division for their deployment to Iraq.

Deploying with the 82nd Airborne Division as the only member of the 900th Contracting Battalion on the advanced echelon (ADVON), MAJ Godwin immediately set conditions for the Division to assume duties as CJFLCC-I and the Battalion to assume duties as RCC-OIR. The RCC-OIR provided mission command and operational contracting support for all contingency contracting operations, actions and activities in direct support to CJTF-OIR in Iraq and Jordan. MAJ Godwin ensured both units worked together to aggressively satisfy requirements in terms of procurement cost, quality, and timeliness.

Upon arrival into theater, MAJ Godwin immediately integrated within the CJTF-OIR staff and quickly became the subject matter expert on all contracting support being provided to U.S. military forces and personnel from over 30 countries in the fight against ISIS. Early within the deployment, MAJ Godwin identified a gap in the logistical plan for the counterattack on Mosul.

He worked tirelessly with CJTF-OIR and CJFLCC-I planners to develop a new contracting concept of support for over 12 brigades of Iraqi Security Forces and Peshmerga forces for the Mosul Campaign. His plan has become the logistical backbone for the Government of Iraq (GOI) and was utilized for the successful retaking of Al Qayyarah and is setting conditions for the attack on Mosul. Due to his expertise, MAJ Godwin was invited to become an active participant in numerous CJTF-OIR and CJFLCC-I Joint Planning Groups, including the Mosul Dam Remediation Working Group.

MAJ Godwin served as the primary business advisor to CJTF-OIR for the Iraq Train and Equip Fund (ITEF), a \$1.6 billion special appropriation which provided training, equipment, logistics support, supplies, services and facility repair to the GOI. Representing the Principal Assistant for Contracting, MAJ Godwin reviewed over 100 ITEF requirement packages, ranging from armored vehicles to batteries to ensure contract feasibility. MAJ Godwin provided sound advice to CJTF-OIR leadership with critical contracting information enabling key leader engagements with the Iraqi Prime Minister, the Kurdish President, Minister of Defense, and tribal fighters. With MAJ Godwin's guidance, RCC-OIR awarded numerous contracts utilizing ITEF to Iraqi Army, Peshmerga, and Iraqi tribal fighters which positively impact the battlefield today. Through ITEF, RCC-OIR has provided mobility assets, training aids, runway repairs, live-fire range repairs, and various other training site improvements.

As the RCC-OIR Operations Officer, MAJ Godwin oversaw all operations and provided direction, leadership and guidance to five regional contracting offices in three separate countries and the battalion staff tasked with supporting them. Located at the CJTF-OIR headquarters, he provided supervision for the execution of 325 contract actions and obligations of over \$188 million in supplies services, and construction projects that were instrumental to U.S. forces, coalition partners, and the GOI in the fight against ISIL. Smart, articulate, and able to effectively communicate and operationalize contracting in a mission that was contractor dependent, MAJ Godwin was a critical component of RCC-OIR's successful effort in theater.

MAJ Godwin displays the highest degree of integrity and has taken on various challenges throughout his career. A veteran of 14 years, MAJ Godwin originally commissioned into the Air Force as an aircraft maintenance officer before becoming one of the first Air Force officers to volunteer for the Blue-to-Green Program. He eventually assessed into Army Acquisition Corps and became a distinguished honor graduate at the Army Acquisition Basic and Intermediate Courses. He served as a contracting specialist and later Executive Officer at Army Contracting Command – Rock Island before attending the Command and General Staff College in the first class of Acquisition Officers in 10 years, graduating in the top 10%. MAJ Godwin is a member of the Army Acquisition Corps and is Defense Acquisition Workforce Improvement Act (DAWIA) certified at Level II in Contracting. He has been recognized over his career with numerous medals, including a Bronze Star and Meritorious Service Medals. MAJ Godwin is a tremendous asset to the Army Acquisition Corps and this organization.

Citation (200 word maximum)

2016 SECRETARY OF ARMY EXCELLENCE IN CONTRACTING AWARD
CONTINGENCY CONTRACTING AWARD-INDIVIDUAL

Major Timothy Godwin provided exceptional support to Combined Joint Task Force – Operation Inherent Resolve (CJTF-OIR), Combined Joint Force Land Component Command – Iraq (CJFLCC-I), the 82nd Airborne Division, and his outstanding leadership as the operations officer for Regional Contracting Center – Operation Inherent Resolve (RCC-OIR). He was instrumental in facilitating the 82nd Airborne Division to serve as CJFLCC-I and developing the contracting concept of support to support the Iraqi Forces counterattack on Mosul. Major Godwin's leadership has significantly strengthened the international coalition fighting ISIS. Major Godwin's exceptional performance reflects great credit upon himself, the Mission and Installation Contracting Command and the United States Army.



REPLY TO
ATTENTION OF

DEPARTMENT OF THE ARMY
U.S. ARMY CONTRACTING COMMAND - ABERDEEN PROVING GROUND
4401 BOOTHBY HILL AVENUE
ABERDEEN PROVING GROUND, MARYLAND 21005-3013

CCAP-OPB

22 August 2016

MEMORANDUM FOR U.S. Army Acquisition Support Center, 9900 Belvoir Road, Building 201, Suite 101, Fort Belvoir, VA 22060

SUBJECT: Nomination for the 2016 Secretary of the Army Awards for Excellence in Contracting

1. It is with great pride that I endorse Ms. Ercilia Del Orbe for the 2016 Secretary of the Army Awards for Excellence in Contracting in the category of Outstanding Contracting Officer for Systems, Research and Development, Logistics Support (Sustainment). Ms. Del Orbe serves as a Contracting Officer and Team Lead with the Army Contracting Command – Aberdeen Proving Ground in support of the Program Executive Office – Intelligence, Electronic Warfare and Sensors.
2. Through Ms. Del Orbe's dedication and drive, the competitive award of the Airborne Reconnaissance Low System Support contract was executed on time and significantly under the budget set forth by the customer. Her skillful negotiations resulted in a savings to the Government and taxpayers over \$95M, roughly a 24% savings. This savings is a true testament of her grit and determination to save money for the taxpayer and deliver a life-saving product to the warfighter. This serves as just one example of the many outstanding accomplishments of Ms. Del Orbe. She is current in her Defense Acquisition Workforce Improvement Act acquisition career field certification and continuous learning points.
3. The point of contact for this action is Ms. Betsy Kozak, (410) 278-0846 or betsy.j.kozak.civ@mail.mil.

Encl


BRYON J. YOUNG
Executive Director

2016 Secretary of the Army Awards for Excellence in Contracting

Nomination Submission Format

Nominating Organization

Name: Army Contracting Command – Aberdeen Proving Ground (ACC-APG)

Address: 4401 Boothby Hill Avenue, Aberdeen Proving Ground, MD 21005

Point of contact (POC) name: Betsy Kozak

POC phone: 410-278-0846

POC email: betsy.j.kozak.civ@mail.mil

Nomination Submission POC

Name: Gregory L. Davies

Phone number: 443-861-5088

Email address of action officer: Gregory.l.davies.civ@mail.mil

The action officer is the person who should be contacted if there are any questions about the submission.

Name, Grade and Position Title of Nominee(s):

Ercilia Del Orbe, GS-1102-13, Team Lead, Contracting Officer

Nominee Employing Organization (Command/Unit/Organization or Activity):

Army Contracting Command, Aberdeen Proving Ground, Division C

Nominee Business Address:

Army Contracting Command – Aberdeen Proving Ground, Division B

6001 Combat Drive

Aberdeen Proving Ground, MD 21005

Select an Award Category for your nominee from the list below:

(Please check only **ONE** box.)

Outstanding Contracting Officer Awards (4)

Installation Level, Directorates of Contracting

Ex Systems, Research and Development (R&D), Logistics Support (Sustainment)

Contracting Specialized Services and Construction Contracting

Co Contingency Contracting

Summary

Ms. Ercilia Del Orbe is nominated for the 2016 Secretary of the Army Awards for Excellence (SAAEC) in Contracting based on her exceptional results and outstanding demonstrated leadership as the Army Contracting Command – Aberdeen Proving Ground (ACC-APG) Contracting Officer for the U.S. Army Product Director (Pd) Airborne Reconnaissance Low System Support (PASS) contract. This competitive contract award, valued at \$306M, was awarded in 2016 supporting Project Manager Sensors – Aerial Intelligence (PM SAI) under Program Executive Office Intelligence, Electronic Warfare and Sensors (PEO IEW&S). Ms. Del Orbe's contributions and accomplishments to the Army merit special recognition. Through her dedication and extensive amounts of overtime, the competitive award was executed on time and significantly under the budget set forth by the customer. In addition, she spent countless hours developing a contract specialist - successfully teaching, guiding, leading and mentoring the specialist through the competitive acquisition. Through competition, mission focus, cost discussion questioning and skillful negotiations, Ms. Del Orbe was able to save the Government and taxpayers over \$95M, roughly a 24% savings. This savings of almost \$100M is a true testament of her grit and determination to save money for the taxpayer. Despite opposition, she pushed for open discussions and to conduct negotiations. She alone stood her ground in opening discussions and her determination paid off with a winning proposal that was reduced by \$95M! She is the personification of Better Buying Power and deserves recognition for her efforts. This action alone is sufficient justification for this award, but Ms. Del Orbe has excelled on every contracting action and is an outstanding mentor and teacher of junior contracting personnel.

During the same timeframe, Ms. Del Orbe was also the Contracting Officer for Airborne Reconnaissance Low – Enhanced (ARL-E) which was an ACAT II competitive single award Indefinite Delivery, Indefinite Quantity contract awarded in the 1st quarter of FY16 at a value of \$661M. ARL-E provides an Aerial Intelligence, Surveillance and Reconnaissance (AISR) system on a de Havilland Canada manufactured aircraft fleet – eight aircraft consisting of multiple integrated sensors, workstations, processing, and communication systems. Specific services include design, architecture engineering, configuration management, system integration, aircraft integration, testing, technical and logistics support, and procurement for the ARL-E. When the ARL-E contract was awarded, it was not protested due to Ms. Del Orbe's direct involvement in the extensive evaluation review process and stellar debriefings. Additionally, with the award of Task Order 0001, Ms. Del Orbe saved the Government and taxpayers over \$34M (roughly 47% of the cost of Task Order 0001).

Ms. Del Orbe led her team in the execution of the PASS mission from 2015 through contract award in 2016 to provide operations and sustainment services for 14 Guardrail Common/Sensor aircraft packages, six Saturn Arch aircraft sensor packages, seven Airborne Reconnaissance Low-Multifunction aircraft sensor packages and associated Prime Mission Equipment. This effort includes engineering, contractor logistics support, system engineering, property accountability, program security, information assurance, sensor operations, sensors integration/upgrades, software/hardware support, modification, modernization, configuration management, testing, flight testing, maintenance reporting, readiness reporting, training, certification/accreditation and field service support. The missions conducted under the PASS contract continually result in identification of high value targets and intelligence collection directly impacting warfighters and contribute to saving Army Soldiers' lives.

Ms. Del Orbe upheld the highest levels of procurement integrity throughout the process of both high visibility acquisitions. The execution of these efforts presented tremendous challenges including hundreds of questions from industry during the Request for Proposal stage, multiple rounds of discussion questions released to industry, supporting/reviewing complicated technical data, as well as cost and past performance evaluations. She managed all these tasks while training a less experienced contract specialist, who has become an extremely valuable asset to the organization. Additionally, Ms. Del Orbe's Paperless Contract Folder files are always impeccable and complete. She is a role model for managing administrative tasks and has consistently documented Contractor Performance Assessment Reports (CPARS) in the system in a timely fashion, with no late CPARS reports. Ms. Del Orbe's faith and determination never wavered throughout the process and she provided PM SAI and the Warfighter needed capabilities on time with significant savings (\$95M or 24% for PASS and \$34M or 47% for ARL-E Task Order 0001).

Also during this time, Ms. Del Orbe managed, and continues to manage, a large portfolio of PM SAI requirements, including both Quick Reaction Capabilities and Programs of Record for acquisition, integration, modification, modernization, operations/sustainment, contractor logistics support, and system fielding support for Reconnaissance, Surveillance and Target Acquisition/Intelligence, Surveillance and Reconnaissance. In addition, Ms. Del Orbe manages PM SAI's support for Multiple Intelligence capabilities, including but not limited to: Electro-Optical/Infra-Red, Imagery Intelligence, Signals Intelligence and Measurement and Signature Intelligence. PM SAI program responsibility includes the management, operations/support, and modernization/integration of several highly successful AISR programs. These programs support life-cycle AISR collection, air and ground based Processing, Exploitation, and Dissemination, and Airborne Sensor Operator, Sensor Maintainer, Intelligence Analyst and Airborne Crew Coordination training. During this timeframe, Ms. Del Orbe was responsible for an additional 45 actions resulting in over \$170M of obligations (roughly 10 times the average obligations of other ACC-APG contracting professionals) in support of the PM SAI mission. Her work also produced a savings of more than \$130M (20% on qualifying actions).

Ms. Del Orbe has continuously displayed the highest degree of integrity and has taken on challenges throughout her career to develop her professional skills. She is a member of the Army Acquisition Corps and DAWIA Level III certified in Contracting. She has a Bachelor of Science Degree in Psychology and Accounting from William Paterson University. She has been "by name" selected to manage the Army's contracting effort for the critically important Common Data Link Program, which will be a large dollar total Army solution for this vital intelligence gathering airborne system of systems. Ms. Del Orbe is a tremendous asset to this organization and her dedication to the mission is unwavering.

Finally, and as additional justification for this award, Ms. Del Orbe is more than just an outstanding Army employee, she is an outstanding person. As a single mother, she successfully managed and balanced both her career and her family, and she also successfully prepared her son for college. During this same period she endured the loss of her father to a 10-year battle with cancer, and through it all she was pleasant, outgoing, and laser focused on her work and the Army's missions. Truly a remarkable individual - the Army is lucky to have her as an employee.

Citation

2016 Secretary of the Army Awards for Excellence in Contracting Outstanding Contracting Officer Award

For

Systems, Research and Development (R&D), Logistics Support (Sustainment)

Is Awarded To

Ms. Ercilia Del Orbe

For exceptional performance as a Contracting Officer assigned to the Army Contracting Command – Aberdeen Proving Ground during the period May 2015 – April 2016, in support of the PEO Intelligence, Electronic Warfare and Sensors mission. Through her dedication and determination, Ms. Del Orbe awarded two major contracts on time and saved the Government over \$130 million for Airborne Reconnaissance Low System Support and Airborne Reconnaissance Low - Enhanced competitions. She was instrumental in executing these critical theater mission capabilities supporting relevant manned aerial intelligence, surveillance and reconnaissance systems for current and emerging Overseas Contingency Operations. Her leadership and dedication has significantly enhanced the performance and morale of the organization and strengthened acquisition support to her customers. Ms. Del Orbe's exceptional performance reflects great credit upon her, the Army Contracting Command – Aberdeen Proving Ground and the United States Army.