

Department of Defense Civilian Acquisition Workforce Personnel Demonstration Project

2022 New Employee Training



No Changes by Being AcqDemo

Benefits, retirement, health, life, and other benefits Leave

Work Schedules

Allowances & travel/ subsistence expenses

Veterans' preference

Stay the same, no change by AcqDemo

Prohibited personnel practices

Merit system principles

Fundamental due process

Whistleblower protection

Anti-discrimination laws



AcqDemo New Terms

Acquisition Demonstration

Contribution-Based
Compensation &
Appraisal System
(CCAS)

CAS2Net

Career Paths (NH, NJ, NK)





Determining Career Path / Broadband Level

Broadband	Business and Technical Mgmt Professional	Technical Mgmt Support	Administrative Support
I	GS 1 - 4	GS 1 - 4	GS 1 - 4
II	GS 5 - 11	GS 5 - 8	GS 5 - 7
III	GS 12 - 13	GS 9 - 11	GS 8 - 10
IV	GS 14 - 15	GS 12 - 13	

Career Path: Reference Appendix C, November 9, 2017, Federal Register

NH									
0301	0343	0855	1102						
0340	0346	0861							

NK
0318
1106



Determining Career Path / Broadband Level

GS-1102-12, Contracting

	NH	NJ	NK
	Business and		
	Technical Mgmt	Technical Mgmt	Administrative
Broadband	Professional	Support	Support
I	GS 1 - 4	GS 1 - 4	GS 1 - 4
II	GS 5 - 11	GS 5 - 8	GS 5 - 7
III	GS 12 - 13	GS 9 - 11	GS 8 - 10
IV	GS 14 - 15	GS 12 - 13	

- OPM Job Series Apply: Therefore, 1102 = 1102
- Career Path: Reference Appendix C, November 9, 2017, Federal Register,
 1102 = NH
- Broadband: Reference Table Above, GS 12 = NH III



What is the Buy-In?

- The buy-in is an ADJUSTMENT to the employee's base salary for step increase and non-competitive career ladder promotion.
- The buy-in will be computed based on the current value of the step or promotion increase and a prorated share based upon the number of weeks an employee has completed towards the next higher step or grade.





No Buy-In if:

- Step Increases are being withheld for Less Successful Performance
- On Performance-Improvement Plan
- On Retained Pay/Retained Grade Salary Exceeding Maximum of Broadband Level
- Step 10

Special Situations:

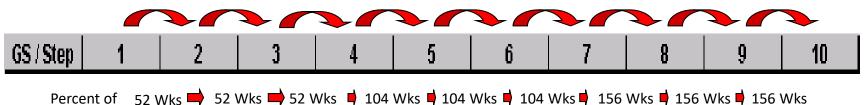
- Special Salary Rates Not Applicable
 - Convert to GS non-special salary rate then buy-in

Step Buy-In Procedures



- Buy-in Full Employee Protection Approach
- Locality Adjustment—Added After Base Salary Is Computed
- Formula for Buy-In:
 - 1. Determine Employee's Base Salary
 - 2. Determine Value of Within-Grade Increase; then

[(time in step / time between steps) x step increase]
+ current salary = new AcqDemo base salary





Step Buy-In Example

- GS-12/Step 4, Series 1102 (Contracting)
- Nominal time between Steps 4 and 5 = 104 weeks.
- Assume employee has been a Step 4 for 90 of the 104 weeks for a within grade increase. The process to compute the employee's new salary is:

```
GS-12/Step 4 base rate of $75,130
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GS-12 within step increase is \$2,277

90/104th (or .8654) of \$2,277 is \$1,971

\$75,130 + \$1,971 = \$77,101

Then compute Locality Pay \$77,101 * 16.20% = \$12,490

\$12,490 + \$77,101 = \$89,591



Conversion Tool for WIGI Buy-in

https://acqdemo.hci.mil/acqdemoconversioncalculator.html

AcqDemo - Conversion Calculato	r	Page i of 3	
	iegartment of Defense Civilian Acquisition Vorkforce Personnel Demonstration Project	(å CASZNet Login	
.: About AcqDemo	Tools	## Library	
General Sch	nedule to AcqDemo Conversion Calculator		
path, broadband official convent will be commun Personnel Actio grade who are ; To use the calo broadband .Nex buy-in. If you as	is retended to help you understand the Angelemo boy-in process, in an electric within-gold increase (WS) buy-in. Ris not slow in feformation. Your difficult conversion information, including the process of the process of the process of the process of the confidence with the process of the process of the process of the preforming at the fully successful level and are not on retained pur- posed or the process of the process of the process of the process of the complete steps of through 4 in Part 1 to determine you often or process of the process of the process of the complete steps 5 through 8 in Part 2 to determine your estima- tion of the process of the process of the process of the process of the complete steps 6 through 8 in Part 2 to determine your estima- tion of the process of the process of the process of the process of the complete steps 6 through 8 in Part 2 to determine your estima- tion of the process o	Intended to determine y your actual WGI buy-in ar 1 SF-50, Notification of ployees below step 10 of to by will receive a pay increa- or Academo career path ar ted within-grade increase «	
	se complete staps 1-4 to delarmine your Academo career path a 15-50 (Notice of Personnel Action) if you are unsure about the 1102-CONTRACT SPECIALIST PROCUREMENT AL	formation requested.	
Step 2: Select your current GS grad and step :	12 V 04 V		
Step 3: Click the calcula button:	C alculate Career Path and Broadband		
Step 4: Review your de	emo career path and broadband:		
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Locally Amount \$ 11,035 15.37 % New Adjusted \$ 82.830 80.830	
New Adjusted s 82.830 Base Pay s Bay-in The waiting pariod batwaen step 4 and 5	
Buy-in The waiting period between step 4 and 5	
needs (2 years). The base salary increa- stop at or stop is \$7,120. At the time conversion you will have worked 90 weeks of the time lowered step 5. Therefore, y receive 97% of the step increase, or 519	se from A of or 87% ou will
Additional Information:	
What is a WGI buy-in?	



To calculate your WIGI Buy-in, you will need:

- 1. 2022 Conversion Tool for WIGI Buy-in
- 2. SF-50 with your last regularly with-in grade increase
- 3. Most recent SF-50...2 Jan 2022
- 4. Date of Conversion to AcqDemo...16 Jan 2022



Conversion SF-50

Standard Ferm 20-B Sec. 181 U.S. Office of Ference Man									NEL	ACT	TION				
1. Name (Last, First, Middle)						Social Security Number 3. Date of Birth			4. Effe	4. Effective Date					
Contributor, Joe				XXX-XX-1111 ##-##-		-#### 1-24-2021		021							
8. Pay Plan	9. Occ.	Code	10. Grade/Level	11. Step/Rate	12. Tota	il Salary	13. Pay Basis	16. Pay Plan	17. Oc	s. Code	18. Grade/Level	19. Step/Rate	20. Tota	al Salary	21. Pay Basis
GS	110	2	12	04	94 \$ 85,398 PA		NH	110)2	03		\$ 89,	591		
12A. Basic Pay 12B. Locality Adj.		12C. Adj. Basic Pa	Pay 12D. Other P		ther Pay	20A. Basic Pay	20A. Basic Pay 20B. Lo		ocality Adj.	20C. Adj. Basic P	ay	20D. C	ther Pay		
\$ 73,513 \$ 11,885		\$ 85,39	8		\$ 77,101		12,490	\$ 89,591							

But if Joe was a Step 10, no buy-in.

NOTIFICATION OF PERSONNEL ACTION 12. Office of Presental Disagrams NOTIFICATION OF PERSONNEL ACTION															
Name (Last, First, Middle)						Social Security Number 3. Date of Birth			4. Effe	ctive Dat	e				
Contributor, Joe					XXX-XX-1111		##-##-###		6-23-2021						
8. Pay Plan	9. Occ.	Code	10. Grade/Level	11. Step/Rate	12. Tota	12. Total Salary 13. Pay Basis		16. Pay Plan	17. Occ	c. Code	18. Grade/Level	19. Step/Rate	20. Tota	il Salary	21. Pay Basis
GS	110)2	12	10	\$ 100	\$ 100,739 PA		NH	11	02	03		\$ 103	3,176	
12A. Basic Pay 12B. Locality Adj. 12C. Adj. Basic Pay		12D. Other Pay		20A. Basic Pay		20B. Lo	cality Adj.	20C. Adj. Basic P	ay	20D. O	ther Pay				
\$ 88,792 \$ 14,384		\$ 103,17	176			\$88,792		\$ 14,384 \$ 103,17		6					

	BASE SALARY TABLE - 2022 GS EFFECTIVE JANUARY 2022									
Grade Step 1 Step 2 Step 3 Step 4 Step 5 Step 6 Step 7 Step 8 Step 9 Step 10										
12	68299	70576	72853	75130	77407	79684	81961	84238	86515	88792



Step Buy-In Example Pay Retention

Grade and/or Pay Retention.

An employee on <u>retained pay</u> whose salary exceeds the maximum pay of the broadband level (as determined by the employee's grade) is <u>not eligible</u> for a buy-in adjustment. Such an employee's rate of pay remains the same under AcqDemo as it was previously.

- (1) Employees on <u>retained grade</u> at the time of conversion into AcqDemo will receive a "buy-in" for their within grade increase <u>provided they would have received a WGI prior to expiration of their retained grade</u>. Their salary will then be set at that rate in the broadband for their position of record.
- (2) Employees on grade retention at the time of conversion into AcqDemo who would not receive a WGI prior to expiration of their grade retention will not receive a buy-in for their WGI. Their salary will be set at the rate in the broadband for their position of record. Employees whose pay exceeds the top rate of the broadband will have their pay retained.



Questions?

Conversion Buy-In



GS to AcqDemo

SALARY TABLE 2022-GS INCORPORATING THE 2.2% GENERAL SCHEDULE INCREASE EFFECTIVE JANUARY 2022

Annual Rates by Grade and Step

											WITHIN
	l										GRADE
Grade	Step 1	Step 2	Step 3	Step 4	Step 5	Step 6	Step 7	Step 8	Step 9	Step 10	AMOUNTS
1	\$ 20,172	\$ 20,849	\$ 21,519	\$ 22,187	\$ 22,857	\$ 23,249	\$ 23,913	\$ 24,581	\$ 24,608	\$ 25,234	VARIES
2	22,682	23,222	23,973	24,608	24,886	25,618	26,350	27,082	27,814	28,546	VARIES
3	24,749	25,574	26,399	27,224	28,049	28,874	29,699	30,524	31,349	32,174	825
4	27,782	28,708	29,634	30,560	31,486	32,412	33,338	34,264	35,190	36,116	926
5	31,083	32,119	33,155	34,191	35,227	36,263	37,299	38,335	39,371	40,407	1,036
6	34,649	35,804	36,959	38,114	39,269	40,424	41,579	42,734	43,889	45,044	1,155
7	38,503	39,786	41,069	42,352	43,635	44,918	46,201	47,484	48,767	50,050	1,283
8	42,641	44,062	45,483	46,904	48,325	49,746	51,167	52,588	54,009	55,430	1,421
9	47,097	48,667	50,237	51,807	53,377	54,947	56,517	58,087	59,657	61,227	1,570
10	51,864	53,593	55,322	57,051	58,780	60,509	62,238	63,967	65,696	67,425	1,729
11	56,983	58,882	60,781	62,680	64,579	66,478	68,377	70,276	72,175	74,074	1,899
12	68,299	70,576	72,853	75,130	77,407	79,684	81,961	84,238	86,515	88,792	2,277
13	81,216	83,923	86,630	89,337	92,044	94,751	97,458	100,165	102,872	105,579	2,707
14	95,973	99,172	102,371	105,570	108,769	111,968	115,167	118,366	121,565	124,764	3,199
15	112,890	116,653	120,416	124,179	127,942	131,705	135,468	139,231	142,994	146,757	3,763

Business Management and Technical Management Professional										
NH-01	NH-02	NH-03	NH-04							
20172 - 36116	31083 - 74074	68299 - 105579	95973 - 146757							
GS-01 - GS-04	GS-05 - GS-11	GS-12 - GS-13	GS14 - GS-15							

Technical Management Support										
NJ-01 NJ-02 NJ-03 NJ-04										
20172 - 36116	31083 - 55430	47097 - 74074	68299 - 105579							
GS-01 - GS-04	GS-05 - GS-08	GS-09 - GS-11	GS12 - GS-13							

Administrative Support				
NK-01	NK-02	NK-03	Locality includ	
20172 - 36116	31083 - 50050	42641 - 67425	Pay Rai	
GS-01 - GS-04	GS-05 - GS-07	GS-08 - GS-10		

Pay is not led in the inge Chart









Annual General Pay Increase (GPI)

(Contribution-Based)

CRI Contribution Rating Increase

(Base Salary Increase) (Contribution-Based)

Locality Pay

(Automatic)



Total Adjusted Basic Pay



Contribution

Award

(Contribution-Based)

Incentive Awards



Understanding AcqDemo Pay System Career Paths, Broadband Levels And How It Is Tied To The GS Salary Table

SALARY TABLE 2022-GS INCORPORATING THE 2.2% GENERAL SCHEDULE INCREASE EFFECTIVE JANUARY 2022

Annual Rates by Grade and Step

201								_			WITHIN GRADE
BBL	Step 1	Step 2	Step 3	Step 4	Step 5	Step 6	Step 7	Step 8	Step 9	Step 10	AMOUNTS
	\$ 20,172	\$ 20,849	\$ 21,519	\$ 22,187	\$ 22,857	\$ 23,249	\$ 23,913	\$ 24,581	\$ 24,608	\$ 25,234	VARIES
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	27,782	28,708	29,634	30,560	31,486	32,412	33,338	34,264	35,190	36,116	926
	31,083	32,119	33,155	34,191	35,227	36,263	37,299	38,335	39,371	40,407	1,036
	34,649	35,804	36,959	38,114	39,269	40,424	41,579	42,734	43,889	45,044	1,155
NH-02	38,503	39,786	41,069	42,352	43,635	44,918	46,201	47,484	48,767	50,050	1,283
	42,641	44,062	45,483	46,904	48,325	49,746	51,167	52,588	54,009	55,430	1,421
	47,097	48,667	50,237	51,807	53,377	54,947	56,517	58,087	59,657	61,227	1,570
	51,864	53,593	55,322	57,051	58,780	60,509	62,238	63,967	65,696	67,425	1,729
	56,983	58,882	60,781	62,680	64,579	66,478	68,377	70,276	72,175	74,074	1,899
NH O2	68,299	70,576	72,853	75,130	77,407	79,684	81,961	84,238	86,515	88,792	2,277
NH-03	81,216	83,923	86,630	89,337	92,044	94,751	97,458	100,165	102,872	105,579	2,707
NH-04	95,973	99,172	102,371	105,570	108,769	111,968	115,167	118,366	121,565	124,764	3,199
1111-04	112,890	116,653	120,416	124,179	127,942	131,705	135,468	139,231	142,994	146,757	3,763

Business Management and Technical Management Professional				
NH-01 NH-02 NH-03 NH-04				
20172 - 36116	31083 - 74074	68299 - 105579	95973 - 146757	
GS-01 - GS-04	GS-05 - GS-11	GS-12 - GS-13	GS14 - GS-15	



Civilian Acquisition Workforce Personnel Demonstration Project CAREER PATHS AND BROADBAND LEVELS

Three Career Paths and Broadbands

- 1 Business Management and Technical Management Professional Career Path
 - Includes professional and management positions in science, engineering, and business management. These positions often have positive degree requirements.

Business Management and Technical Management Professional				
NH-01 NH-02 NH-03 NH-04				
20172 - 36116	31083 - 74074	68299 - 105579	95973 - 146757	
GS-01 - GS-04				

- 2 Technical Management Support Career Path
 - Includes nonprofessional positions that support science and engineering activities through application of various skills in areas such as the following: engineering, physical, chemical, biological and mathematical sciences.

Technical Management Support				
NJ-01	NJ-02	NJ-03	NJ-04	
20172 - 36116	31083 - 55430	47097 - 74074	68299 - 105579	
GS-01 - GS-04	GS-05 - GS-08	GS-09 - GS-11	GS12 - GS-13	

- 3 Administrative Support Career Path
 - Includes clerical, secretarial and assistant work in nonscientific/engineering occupations.

Administrative Support				
NK-01 NK-02 NK-03				
20172 - 36116	31083 - 50050	42641 - 67425		
GS-01 - GS-04	GS-05 - GS-07	GS-08 - GS-10		



Department of Defense Civilian Acquisition Workforce Personnel Demonstration Project BROADBANDING

Under the Acquisition Workforce Personnel Demonstration Project there are no grades/no steps, just broadband levels.

Business Management and Technical Management Professional			
NH-01	NH-02 NH-03 NH-04		NH-04
20172 - 36116	31083 - 74074	68299 - 105579	95973 - 146757

Technical Management Support				
NJ-01	NJ-02 NJ-03 NJ-04			
20172 - 36116	31083 - 55430	47097 - 74074	68299 - 105579	

Administrative Support				
NK-01	NK-02	NK-03		
20172 - 36116	31083 - 50050	42641 - 67425		

2022 AcqDemo Broadband Base Pay Tables (Locality Applied Based On Locality Region)

AcqDemo pay tables change whenever the GS pay tables change



The AcqDemo performance evaluation system is the **Contribution-based Compensation and Appraisal** System (CCAS)



Base Pay



Annual General Pay Increase (GPI)

+

(Contribution-Based)

CRI Contribution Rating Increase

(Base Salary Increase) (Contribution-Based)



=

Locality Pay

(Automatic)



Total Adjusted Basic Pay



Contribution

CA

Award (Contribution-Based)

Incentive Awards





Federal Register Notice, November 9, 2017, Section II.D.1

CCAS is a contribution-based appraisal system that goes beyond a performance-based rating system. That is, it emphasizes and measures the value and effectiveness of the employee's contribution to the mission and goals of the organization, rather than merely how well the employee performed a job as defined by a set of standards for the work to be accomplished.

Past experience with the existing civilian performance appraisal system indicates that standards in performance plans are often tailored to the individual's level of previous performance. Hence, an employee may have been rewarded by basic pay step increases meeting standards of performance beneath those actually needed to achieve the expected organizational mission outcomes. Under CCAS, an employee's performance is a component of contribution that influences the employee's ultimate overall expectations and contribution assessment.

CCAS promotes basic pay adjustment decisions made on the basis of an individual's overall annual contribution to the mission of the organization when compared to the classification and appraisal factors and an employee's contribution plan, expected results, and the scope, level of difficulty, and value of the employee's position as well as recognizing quality of performance.



Contribution Factors



Civilian Acquisition Workforce Personnel Demonstration Project CLASSIFICATION and CONTRIBUTION FACTORS

The three factor when taken as a whole result in either a classification determination of the broadband level for the position or an overall contribution score (OCS) and performance appraisal level for an employee's contribution assessment depending on the action being addressed.

The *classification / contribution factors* for the three career paths are the same:

Job Achievement and/or Innovation

Communication and/or Teamwork

Mission Support



Civilian Acquisition Workforce Personnel Demonstration Project CLASSIFICATION and CONTRIBUTION FACTORS

Job Achievement and/or Innovation

Communication and/or Teamwork

Mission Support

- Job Achievement and/or Innovation. Describes the qualifications, critical thinking, calculated risks, problem solving, leadership, supervision, and personal accountability aspects appropriate for the positions classified to the broadband levels of the career path.
- <u>Communication and/or Teamwork.</u> Describes the communication, both verbal and written; interactions with customers, coworkers, and groups; and assignments crossing functional boundaries appropriate for the positions classified to the broadband levels of the career path.
- <u>Mission Support.</u> Describes the understanding and execution of organizational goals and priorities; working with customers to develop a mutual understanding of their requirements; monitoring and influencing cost parameters or work, tasks, and projects; and establishing priorities that reflect mission and organizational goals appropriate for the positions classified to the broadband levels of the career path.

This structure in turn would be used to set the stage for determination of position classification, contribution assessment, and ultimately compensation decisions.



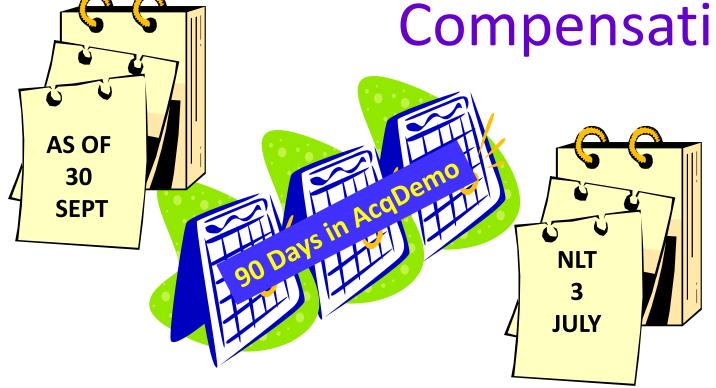
Civilian Acquisition Workforce Personnel Demonstration Project CLASSIFICATION and CONTRIBUTION FACTORS

Positions and employee contributions are assessed by *factors, expected contribution criteria, discriminators, and descriptors* which are fundamental to the success of an acquisition organization and capture the critical content of jobs in the three career paths. These factors, discriminators, and descriptors shall <u>not</u> be modified or supplemented.

Expected Contribution Criteria	Tanagement and Technical Management Classification Level and Appraisal Descriptors	Discriminators
Produces desired results, in the needed	NH Level III	(Score Range 61 – 83)
timeframe, with the appropriate level of supervision through the use of appropriate knowledge, skills, abilities,	 Considered a functional/technical expert by others in the organization; is regularly sought out by others for advice and assistance. 	• Leadership Role
and understanding of the technical requirements of the job. Achieves, demonstrates, and maintains the	 Pursues or creates certification, qualification, and/or developmental program and opportunities for self and others. 	Mentoring / Employee Development
appropriate qualifications necessary to assume and execute key acquisition and/or support requirements. Demonstrates skilled critical thinking in	• Guides, motivates, a goversees the activities of individuals and teams with focus on project/ program issues. Assumes ownership of processes and products, as appropriate.	Accountability
identifying, analyzing, and solving complex issues, as appropriate. Takes and displays personal accountability in	• Develops, integrates, and implements solutions to diverse, highly complex problems across multiple areas and disciplines.	Complexity / Difficulty
leading, overseeing, guiding, and/or managing programs and projects within assigned areas of responsibility.	Develops plans and techniques to fit new situations to improve overall program and policies. Establishes precedents in application of problem- solving techniques to enhance existing processes.	Creativity
Work is timely, efficient and of acceptable quality. Completed work meets project/program	Defines, directs, or leads highly challenging projects/programs.	• Scope / Impact

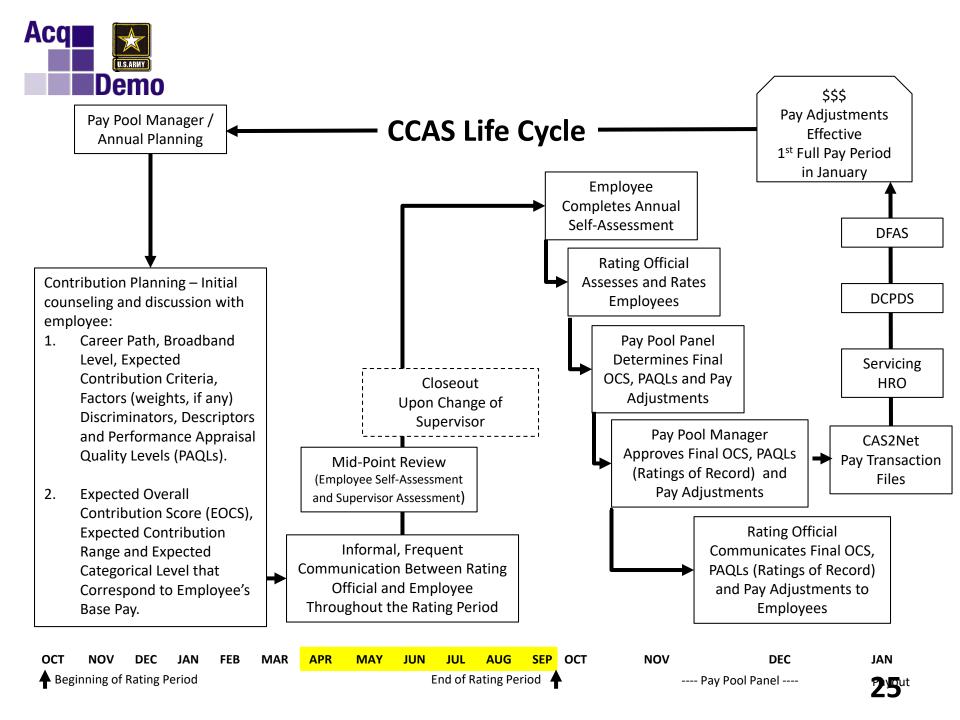


Eligibility for CCAS and Compensation



In AcqDemo at least 90 days or more immediately preceding September 30 to be eligible for a rating (NLT July 3)

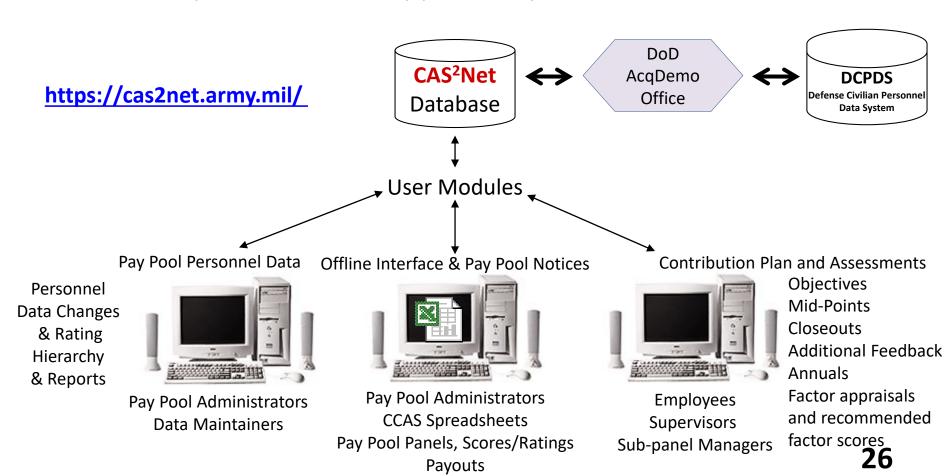
Less than 90 days on September 30 not eligible for CCAS distribution but will receive full General Pay Increase, as approved by the President and/or Congress





CAS²Net

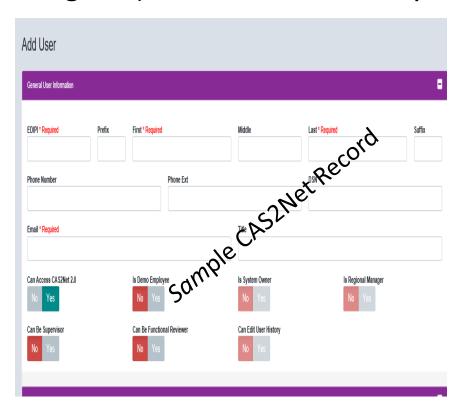
CAS²Net is the automated tool used to manage the AcqDemo performance management process called the Contribution-based Compensation and Appraisal System (CCAS)

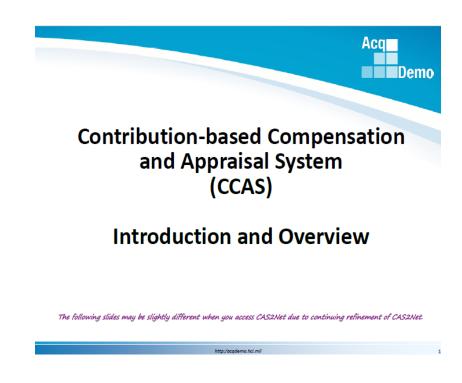




CAS2Net Access

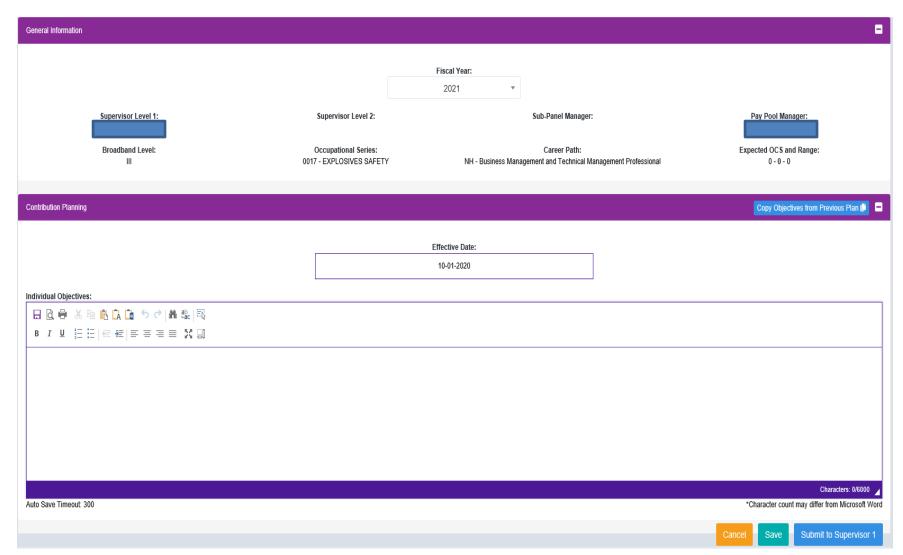
Once a CAS2Net record is created, you will be notified that you can access CAS2Net. A CAS2Net Orientation (step-by-step guide) will be available for your use.







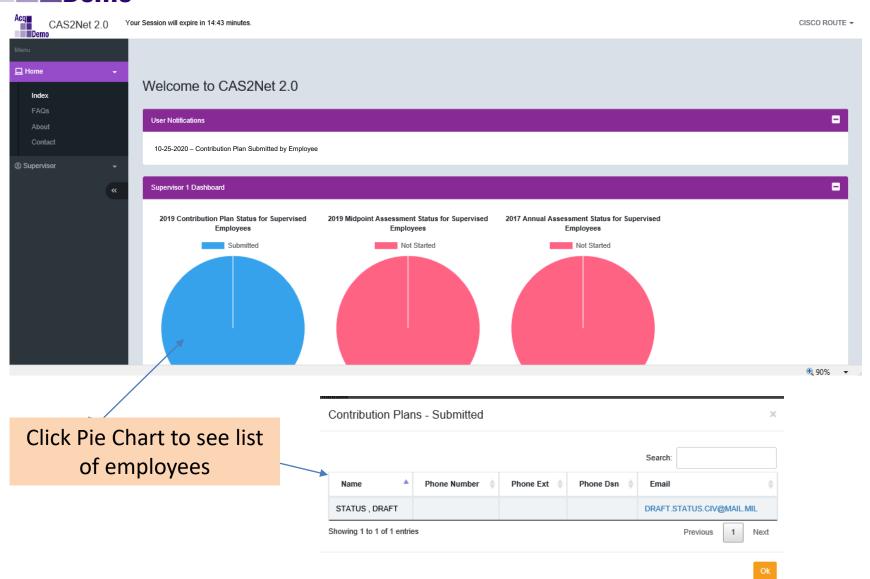
CAS2Net Contribution Plans (Objectives)





CAS2Net

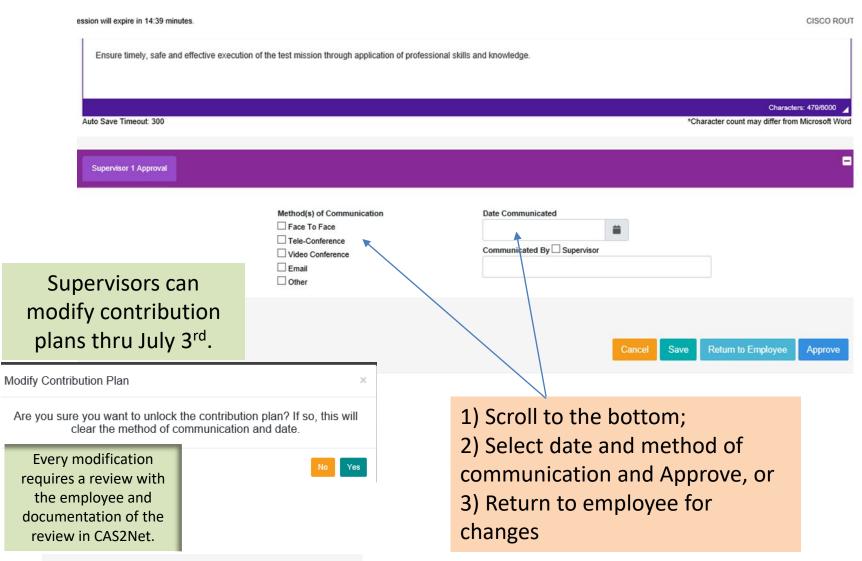
Supervisor - Review and Document Contribution Plan





CAS2Net

Supervisor - Review and Document Contribution Plan



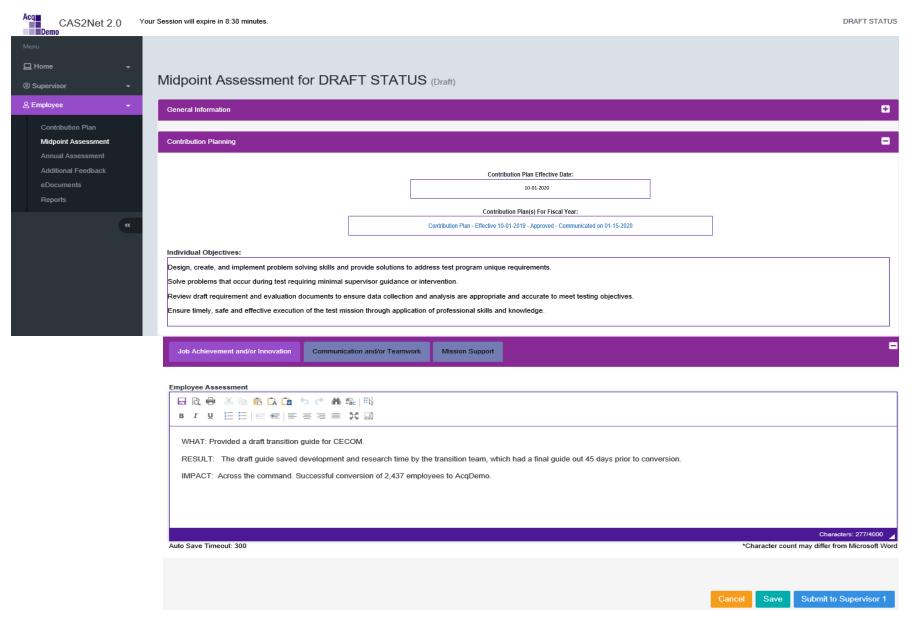
Return to Employee

Modify



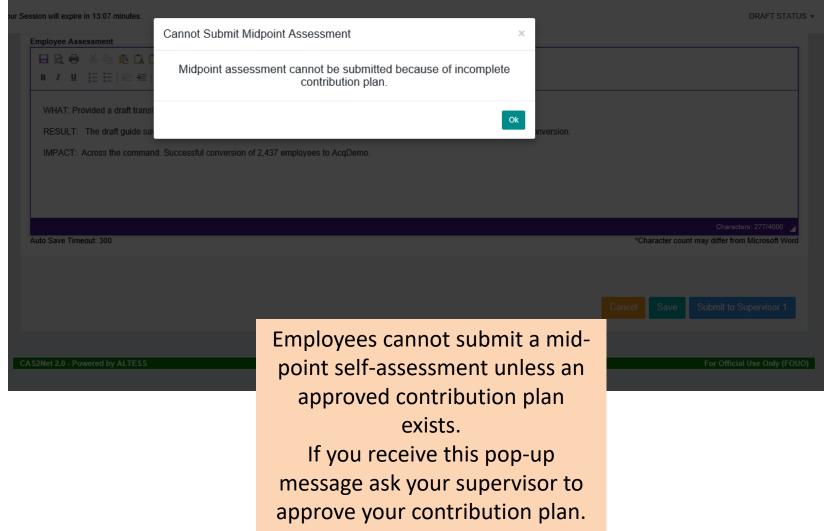
CAS2Net

Employee Mid-Point Self-Assessment



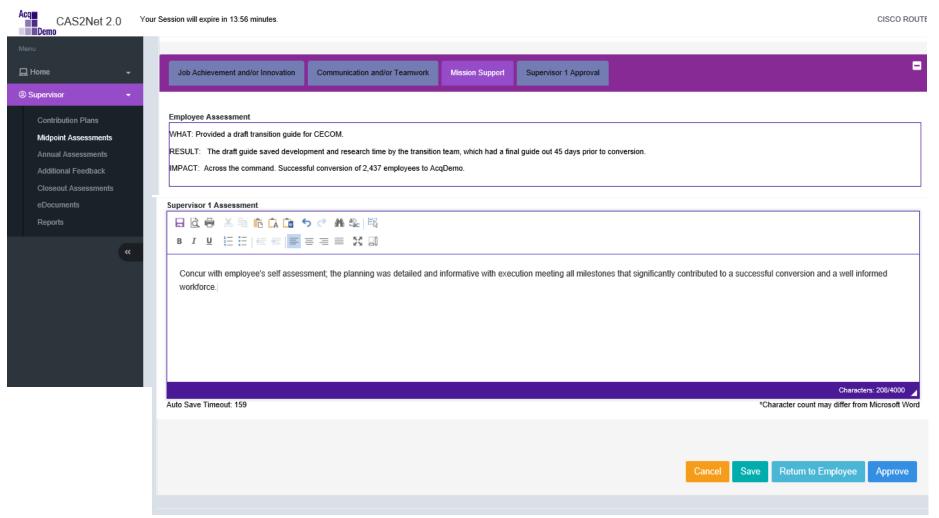


CAS2Net Employee Mid-Point Self-Assessment



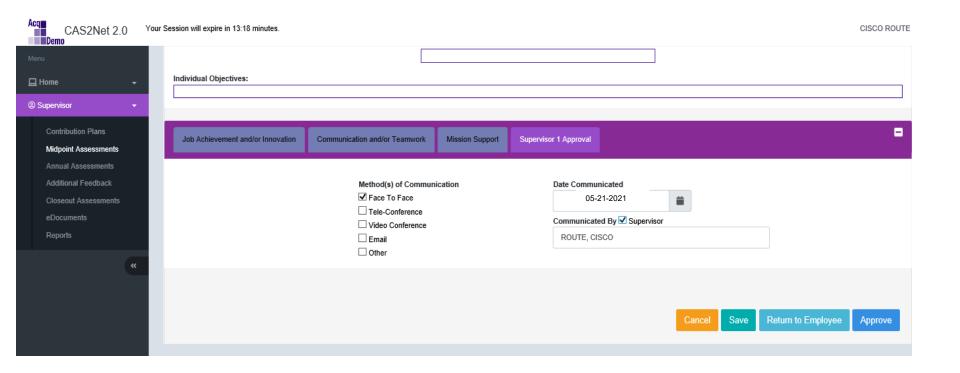


CAS2Net Supervisor Mid-Point Review





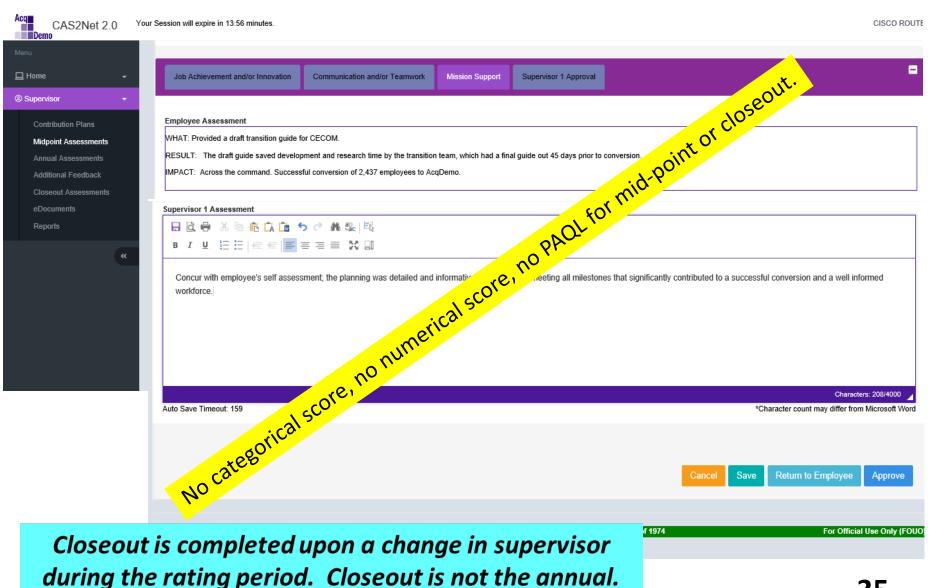
Supervisor Documentation of Mid-Point Review



CAS2Net

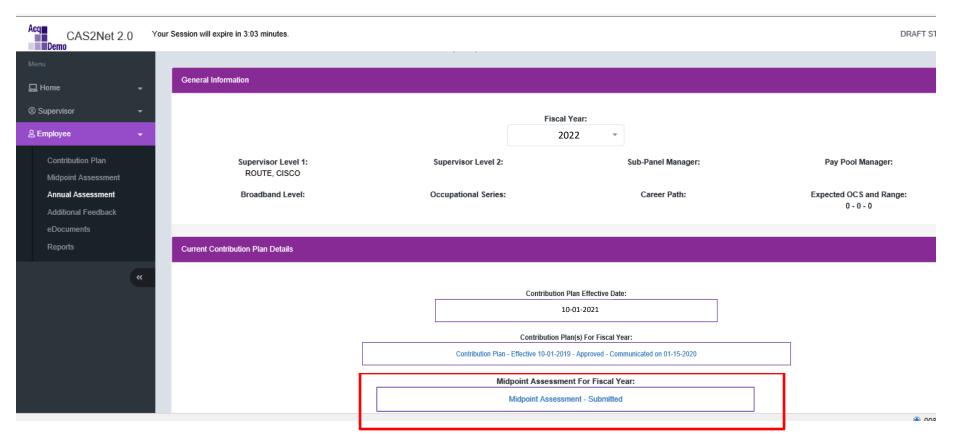


CAS2Net Supervisor Mid-Point Review





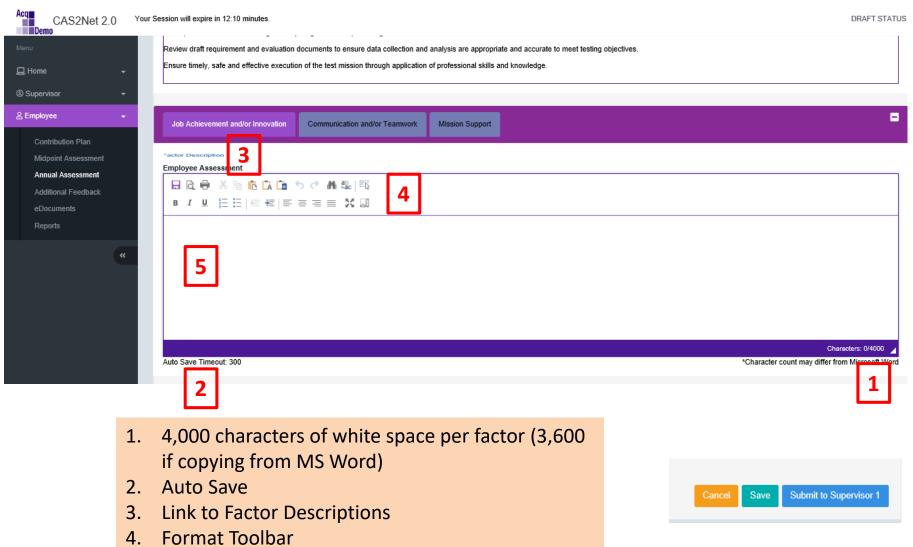
CAS2Net Employee Annual Self-Assessment





Spell Check

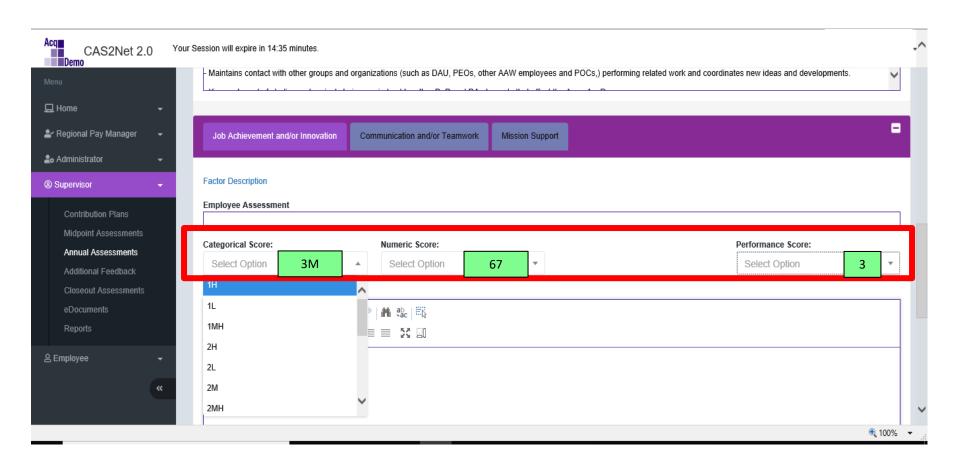
CAS2Net Employee Annual Self-Assessment





CAS2Net

Supervisor Annual Assessment with Recommended Scores





CCAS Scoring

Rating officials assess the contribution level of work against the employee's current compensation level indicated by the employee's EOCS (Expected Overall Contribution Score).

Each factor will receive two types of scores:

- 1. Contribution the contribution scores will be for compensation determination (categorical and numerical) and
- 2. Performance the performance appraisal quality level (PAQL) scores for the official rating of record to conform to the requirements of 10 U.S.C. §1597(f) for separation in a reduction in force.

Score each FACTOR

With Recommended Categorical and Numerical and PAQL

Job Achievement and/or Innovation 3M 78 PAQL 5

Communication and/or Teamwork 3H 79 PAQL 3

Mission Support 3M 77 PAQL 3



CCAS Scoring Categorical Scores

Score each FACTOR With Recommended Categorical and Numerical and PAQL

Job Achievement and/or Innovation 3M 78 PAQL 5
Communication and/or Teamwork 3H 79 PAQL 3
Mission Support 3M 77 PAQL 3

Recommended Categorical Score is where the employee should be compensated within the assigned broadband level:

- Low end of the broadband pay range, e.g., 1L, 2L, 3L, 4L
- Medium-to-Low end of the broadband pay range, e.g., 2ML
- Medium of the broadband pay range, e.g., 1M, 2M, 3M, 4M
- Medium-to-High end of the broadband pay range, e.g., 2MH
- High end of the broadband pay range, e.g., 1H, 2H, 3H, 4H

	Business Management and Technical Management Professional													
	NH-01 NH-02						NH-03			NH-04				
2017	2 -	36116	3	1083	_	74	074	68299	-	105579	95973	- 1	L46757	
1	Pay at the Med Range of the Pay Range	tne High End of	Pay at the Low End	Low	Pay at the Med Range of the Pay Range	High	Day at the	End of	Pay at the Med Range of the Pay Range	_		Pay at the Med Range of the Pay Range	Pay at the High End of the Pay Range	





Score each FACTOR With Recommended Categorical and Numerical and PAQL

Job Achievement and/or Innovation 3M 78 PAQL 5

Communication and/or Teamwork 3H 79 PAQL 3

Mission Support 3M 77 PAQL 3

Recommended Numerical Score is what the employee should be compensated.

Business Management and Technical Management Professional									
NH-01	NH-02 NH-03 NH-04								
20172 - 36116	31083 - 74074	68299 - 105579	95973 - 146757						

	Categorical Scores													
1L Low	1M Medium	1H High	2L Low	2ML Medium- Low	2M Medium	2MH Medium- High	2H High	3L Low	3M Medium	3H High	4L Low	4M Medium	4H High	Very High
	Numerical Scores													
0-5	6-23	24-29	22-29	30-40	41-50	51-61	62-66	61-66	67-78	79-83	79-83	84-95	96-100	115



Career Paths, Broadband Levels and Salary Ranges Numerical Scores and Categorical Scores

	Business Management and Technical Management Professional													
NH-01				NH-02			NH-03				NH-04			
20	20172 - 36116 31083 - 74074 68299 - 105579 95973 - 146757													
	Categorical Scores													
1L Low	1M Medium	1H High	2L Low	2ML Medium- Low	2M Medium	2MH Medium- High	2H High	3L Low	3M Medium	3H High	4L Low	4M Medium	4H High	Very High
Numerical Scores														
0-5	6-23	24-29	22-29	30-40	41-50	51-61	62-66	61-66	67-78	79-83	79-83	84-95	96-100	115

	Technical Management Support									
NJ-01	NJ-02	NJ-03	NJ-04							
20172 - 36116	31083 - 55430	47097 - 74074	68299 - 105579							

	Categorical Scores										
	1L 1M 1H 2L 2ML 2M 2MH 2H 3L 3M 3H 4L 4M 4H VH										
Г	Numerical Scores										
	0-5 6-23 24-29 22-29 30-35 36-40 41-46 47-51 43-51 52-61 62-66 61-66 67-78 79-83 95										

2022 ACQDEMO BROADBAND TABLE (Base Pay)

	Administrative Support											
	NK-01			NK-0	2		NK-0)3				
201	20172 - 36116 31083 - 50050 42641 - 67425											
	Categorical Scores											
1L	1M	1H	2L	2M	2H	3L	3M	3H	VH			
	Numerical Scores											
0-5	6-23	24-29	22-29	30-41	42-46	38-46	47-56	57-61	70			

CCAS has a scoring range from 0 to 100 for NH, 0 to 83 for NJ, and 0 to 61 for NK with Very High score of 115, 95 and 70.



CCAS Scoring Performance Appraisal Quality Level (PAQL)

Score each FACTOR With Recommended Categorical and Numerical and PAQL

Job Achievement and/or Innovation 3M 78 PAQL 5
Communication and/or Teamwork 3H 79 PAQL 3
Mission Support 3M 77 PAQL 3

Performance Appraisal Quality Level (PAQL)	Performance Appraisal Quality Level Criteria
Level 5 - Outstanding	An employee's quality of performance exhibited in achieving his/her contribution results substantially and consistently surpasses the factor-specific expected contribution criteria and the employee's contribution plan goals and objectives.
Level 3 – Fully Successful	An employee's performance consistently achieves, and sometimes exceeds, the factor-specific expected contribution criteria and his/her contribution plan goals and objectives.
Level 1 - Unacceptable	An employee's performance fails to meet the expectations for quality of work and the required results for the goals and objectives set forth in his/her contribution plan for the appraisal cycle.

Rating of Record	Rating Criteria
Level 5 Outstanding	The average score of the three PAQLs is 4.3 or greater, with no contribution factor being rated a "1" (Unacceptable), resulting in a rating of record that is a "5".
Level 3 Fully Successful	The average score of the three PAQLs is less than 4.3, with no contribution factor being rated a "1" (Unacceptable), resulting in a rating of record that is a "3".
Level 1 Unacceptable	Any contribution factor rated as "1".



CCAS Scoring Summary

Contribution Scores – For Compensation

- Categorical Scores
- Numerical Scores

Categorical	Score	Numerical Score					
		Business and Technical Management Professional (NH)	Technical Management Support (NJ)	Administrative Support (NK)			
Broadband and Very	Categorical	Numerical	Numerical	Numerical			
High Score Levels	Scores	Score Range	Score Range	Score Range			
	High	115	95	70			
Very High Score	Medium	110	91	67			
	Low	105	87	64			
	High	96-100	79-83				
IV	Medium	84-95	67-78				
	Low	79-83	61-66				
	High	79-83	62-66	57-61			
Ш	Medium	67-78	52-61	47-56			
	Low	61-66	43-51	38-46			
	High	62-66	47-51	42-46			
п	Medium High	51-61	41-46				
11	Medium	41-50	36-40	30-41			
	Medium Low	30-40	30-35				
	Low	22-29	22-29	22-29			
	High	24-29	24-29	24-29			
I	Medium	6-23	6-23	6-23			
	Low	0-5	0-5	0-5			

Performance Appraisal Quality Level (PAQL) scores - for Rating of Record IAW 10 U.S.C. §1597(f) for separation in a reduction in force

Performance Appraisal Quality Level (PAQL)	Performance Appraisal Quality Level Criteria
Level 5 - Outstanding	An employee's quality of performance exhibited in achieving his/her contribution results substantially and consistently surpasses the factor-specific expected contribution criteria and the employee's contribution plan goals and objectives.
Level 3 – Fully Successful	An employee's performance consistently achieves, and sometimes exceeds, the factor-specific expected contribution criteria and his/her contribution plan goals and objectives.
Level 1 - Unacceptable	An employee's performance fails to meet the expectations for quality of work and the required results for the goals and objectives set forth in his/her contribution plan for the appraisal cycle.

Questions?



Assessment Writing



SMART Objectives

SMART is a framework for developing (and evaluating) contribution objectives:

Specific

• Specific regarding the result (not the activities to achieve that result)



Measurable

Quality, quantity, time, cost effectiveness/resources

<u>A</u>chievable

• Objectives link employee's work, work unit's goal, and organizational mission

Relevant

• "Relevant" means that the objective is important to the employee and the organization. The employee's work fits into the organization's goals and priorities. The organization's mission, function statement, and other strategic and project planning documents provide the basis and context for the work and its relationship to the greater Army/DoD mission. Establishing the "line of sight" is important because it underscores the importance of duties and how they support the organization.

Timely

• When will the objective start, or when will it be completed?



SMART Objectives

SMART is a framework for developing (and evaluating) contribution objectives:

Specific

- · Specific regarding the result (not the activities to achieve that result)
- · What needs to be accomplished?
- The objective must be sufficiently descriptive and specific in its relation to your organization's or department's goals. It should be something that is affected by organizational expenditures, policies, or other actions. In other words, it's a good way to measure the impact of what you are doing.
- The objective should be stated as simply, concisely, and explicitly as possible. This answers questions such as: how much, for whom, for what, and how often?

Measurable

- · Quality, quantity, time, cost effectiveness/resources
- · When, what or where is the objective target?
- This criterion is the gauge for quantifying the accomplishment of the objective. It stresses the need for criteria to measure progress toward the goal. If you don't know how to measure your progress, you can't write a measurable goal. Writing measurable standards allows for a clearer, more objective evaluation.

Achievable

- Objectives link employee's work, work unit's goal, and organizational mission
- Can the goal be accomplished with the resources, personnel, and time available?
- Is the goal sufficiently challenging but not so complex that it is unrealistic? Achieving the performance standard is something an employee or a team can reasonably be expected to do to support a work-unit goal. The performance standard is achievable with the resources and personnel available and within the time available.
- The performance standard should be achievable within the employee's control and not overly dependent on outside factors. The employee should be rated only on work for which he or she is responsible.

Relevant

- Why is the objective important?
- "Relevant" means that the objective is important to the employee and the organization. The employee's work fits into the organization's goals and priorities. The organization's mission, function statement, and other strategic and project planning documents provide the basis and context for the work and its relationship to the greater Army/DoD mission. Establishing the "line of sight" is important because it underscores the importance of duties and how they support the organization.
- The objective should have a direct and obvious link to organizational goals. It should be job-specific and focus on work important to the organization's success. When writing objectives, they should be created based on the organization goals.

Timely

- · When will the objective start, or when will it be completed?
- If possible, objectives should outline a specific time frame. For some physical conditions, this may be a number of months; for some operational objectives, results can be tracked daily.
- Objectives may be written to reflect assignments or goals that are longer than the appraisal cycle because some objectives may be a multiple-phase project being evaluated. It is important to name the specific outcome that is expected for the current appraisal cycle.
- The timeframe associated with each objective needs to be understood and communicated clearly so that expectations for results and impacts are understood and acceptable.
- The objective should specify a timeframe associated with production of the product or service. Such timeframes help clarify performance expectations and ensure the work gets done in a timely manner. Timeframes can be within a certain period of time or by a certain date and may span multiple appraisal cycles.



Developing Contribution Objectives Keep in Mind the Applicable Factor or Factors

Job Achievement and/or Innovation

Communication and/or Teamwork

Mission Support

What will Are you a... -Technical be the... -Functional -Subject-Matter Task Service Expert? Project For what? Program **Problem** Will you... Issue Lead? Concern Supervise? Etc. Mentor? ...that you Will you will work complete any on? training?

Oral What will you do... -Brief? -Train? -Discuss? -Negotiate? -Etc.? Written What will you write... -Report? -Analysis? -Policy? -Procedures? -Travel Orders? -Etc?.

Will you be part of a/an or will you work with a/an... Team? Branch? Division? Directorate? PM? PEO? Staff? Office? DoD AF/Navy/MC Etc.

Who will be your... Internal customer(s)? External customer(s)? What Product(s) Service(s) Etc. ...will you provide?

work with...
Funds?
Time?
Personnel?
Equipment?
Facility?
Supplies?
Etc.?

Will you



Example #1

S: Influence people by providing purpose, direction, and motivation to accomplish the ACC mission and improve the organization

M1: Ensure continuing application of and compliance with AR 6-22

M2: Take action to monitor, identify, and eliminate counterproductive leadership behaviors in yourself, your team, unit, division, directorate, section or other functional unit

M3: Emphasize the constants of the Army values, teamwork, and discipline

M4: Practice and exhibit positive leadership attributes

M5: Lead with confidence, courage, competence, agility, and resilience

R: CG Priorities

T: 30 Sep annually



Example #2

S: As a Quality Assurance Specialist (QAS), assure that all Services and Construction & Supply contracts are performed to standard and receive proper oversight from COR's and contractor's performance based on the contract's risk level.

M1: performs monthly surveillance on assigned contracts based on risk rating.

M2: performs continuous and consistent oversight of at least 1 times per month for high risk contracts, 1 time per month for moderate risk contracts and 1 time per quarter for low risk contracts to mitigate the contracts risks levels.

M3: Performs PWS, SOW, QCP, QASP and Safety Plan Reviews

M4: assures that Contracting Officers receive accurate documented and reoccurring QA feedback on COR and Contractor performance.

M5: Continuously and consistently assures that Overdue CPARS reports are maintained at 1% or less.

M6: Check that Monthly status reports are submitted by the COR by the 7th calendar day of the month and reviewed by the ACO by the 28th calendar day of the month.

R: Army Value: Duty

T: 30 Sep annually



Acquisition Coded Position Mandatory Employee Objective

This requirement is only for non-supervisory acquisition coded position employees.

The following as a mandatory objective under the contribution factor <u>Job</u> <u>Achievement and/or Innovation</u>

"Reviews, discusses and updates, as needed, the Individual Development Plan (IDP) with the supervisor during initial performance review and mid-point review; and completes 80 continuous learning points (CLPs) within the 2-year cycle (goal is 40 CLPs yearly). If applicable, ensures that IDP includes the timeline for attainment of acquisition certification within the allotted grace period of assignment to the encumbered acquisition-coded position and at the appropriate level (I, II, or III)."



Supervisor Mandatory Objectives

- Develop/review/discuss/update IDPs at initial/mid-point/end of cycle for all assigned acquisition workforce members (shall ensure 95% of subordinate IDPs are discussed and updated every 6 months with a goal of 100 percent), actively engaged to ensure employees complete 80 CLPs within 2-year cycle (goal is 40 CLPs yearly), and, as applicable, ensuring employees attain required acquisition certification within the allotted grace period of assignment to encumbered positions. (for supervisors of acquisition workforce employees)
- Execute the full range of human resources and fiscal responsibilities within established timelines and in accordance with applicable regulations. Strictly enforce merit principles in all personnel actions and selections, and bring attention to any apparent violations. Develop a vision for the work unit; align performance expectations with organizational goals. Objectively assess employee performance/contributions, and provide clear and effective feedback to employees that will enable them to improve their performance and pursue professional development. Maintain a safe work environment and promptly address allegations of noncompliance. Ensure EEO/EC/SHARP principles are adhered to throughout the organization, take immediate corrective action if sexual harassment or other discriminatory/unfair treatment is observed, reported or suspected. Ensure continuing application of, and compliance with, applicable laws, regulations and policies governing prohibited personnel practices; promptly address allegations of prohibited discrimination, harassment, and retaliation." (all supervisors of AcqDemo employees)
- Complete required SRPE NLT 29 December or as required by the specific suspense as established by the Business Rules. (SRPE objective for supervisors)



Employee Self-Assessment

Employees' self-assessment:

describes how their contributions enabled mission accomplishment

	ievement nnovation		inication eamwork	Mission Support			
What did you complete	Did you state your -Technical	Oral What did you do	Name your role as part of a or who did	Who were your	Did you work with/ develop/plan		
Task Service Project	-Functional -Subject- Matter-Expert	-Brief? -Train? -Discuss?	you work with	Internal customer(s)?	 Funds?		
Program Problem Issue	expertise? For what?	-Negotiate? - <u>Etc.?</u> Written	Team? Branch? Division?	External customer(s)?	Time? Personnel? Equipment?		
Concern Etcthat you will work on?	Did you Lead? Supervise? Mentor?	What did you writeReport? -Analysis? -Policy?	Directorate? PM? PEO? Staff? Office?	What Product(s) Service(s) Etc.	Facility? Supplies? Etc.? Did you		
WIII WOLK OIL:	Will you complete any training?	-Procedures? -Travel Orders? -Ftc?	DoD AF/Navy/MC Etc.	did you provide?	execute as planned? 53		



What is a Contribution?

A contribution is a specific, tangible, and/or discernable action which significantly or meaningfully contributed to the success of the organization.

Contribution statements should describe:

- the specific task, project or initiative performed, led or executed,
- the results achieved, and
- the impact to the organization.

The contribution statements included in an employee's annual assessment should not simply list the skills an employee possesses, but rather, should identify discrete actions performed by the employee, and illustrate how those actions directly contributed to the advancement or success of the organization.

Performance is the activity, Contribution is the result and impact from that activity!



Employee Self-Assessment

Employees' self-assessment:

- describes how their contributions enabled mission accomplishment
- details achievements or recognition
- Includes completed training and developmental courses



Self-assessment serve as a reminder to supervisors of significant accomplishments of their employees and can provide an opportunity for further discussion between the employee and supervisor and about employee performance.

Address each *performance element* \Rightarrow contribution objective in the employee self-assessment.

Self-assessments should be factual, objective statements about how they accomplished each *element* \Rightarrow objective.



The Self-Assessment

Strongly encourage using the

WHAT, RESULT, IMPACT format

- WHAT: Begin with a named task, project, program, assignment, policy, etc.
- RESULT: Results achieved must be specific (use dollar figures, program names, time saved, percentages, etc.)
- IMPACT: For each statement, make sure it passes the "SO WHAT" test; ending with impact to the mission of the organization and/or customer

when developing your self-assessment. Employees must address all three factors.

Mandatory objectives cannot be the only objectives aligned to and addressed under the Job Achievement and/or Innovation factor.



Examples

WHAT: Held monthly New Employee / New Supervisor training opportunities for the Army AcqDemo community through MS Teams.

RESULT: On average, 150 AcqDemo employees and supervisors receive AcqDemo training per month.

IMPACT: AcqDemo workforce received quality training that they otherwise wouldn't have access to; they are more knowledgeable of the CCAS process, which promotes transparency.

WHAT: Facilitated the conversion of the White Sands Missile Range/ATEC from the General Schedule into AcqDemo.

RESULT: Converted 700+ employees; trained employees, their supervisors, and senior leaders.

IMPACT: Employees have a clear understanding of their new personnel system, appraisal system, and software tool.





- The employee and supervisor assessments of contributions are crucial to the pay pool panel members when they review ratings.
- The assessments should address each job objective, indicate the results achieved, and clearly document how the employee's contributions fared against the factors, descriptors and expected contribution criteria.
- Rating recommendations reviewed by the pay pool panel must contain sufficient information to justify the rating before a final rating is approved.



The Self-Assessment

- The Self Assessment is **not a laundry list** of what was done during the rating period but rather a set of statements that indicate what you did and how it helped your office or division or directorate or PM or PEO or USAASC, ASA ALT or Army or DoD meet the mission.
- Employees must **be specific** when writing contribution statements. Do not leave it to others to presume contribution. For example, stating, "I published three technical journal articles during this assessment period," implies a contribution but does not state one. A more complete statement of contribution might be, "This year, I published three technical journal articles on <technical subject> which resulted in <some desired advancement in the technology> in direct support of our mission to <specify goal>."
- It is important to remember that what an Employee may think of as a singular work activity may result in contributions that apply to several contribution factors. A contribution in an individual factor is not necessarily represented by a discrete activity; it may be but one facet of the activity.
- More simply put, a contribution for Job achievement/Innovation could have aspects to it that could/should be recorded under the factors of Communication/Teamwork and Mission Support. And, contributions to the Communication/Teamwork factor can correlate to Job Achievement/Innovation.

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Are There Significant Accomplishments? What Are Significant Accomplishments?

The following are characteristics of significant accomplishments:

- DoD-/Army-/Command/PEO/Program-wide Impact
- High Level of Difficulty
- Representing NGB/Army in Inter Agency Forums
- One of a Kind
- First Time
- High Visibility
- Wide Scope of Coordination
- Short Deadlines
- Competing Priorities
- Require Innovative Problem Solving



Supervisor Assessment



Supervisor Assessment

Job Achievement and/or Innovation

Communication and/or Teamwork

Mission Support

The supervisor

- provides a written narrative on each contribution factor
- begins narrative with "I concur with employee self-assessment", "I partially concur with employee self-assessment, "I non-concur with employee self-assessment"
- details the employee's significant achievements or results and observable behaviors relative to the contribution plan's objectives and quality of performance
- considers obstacles encountered and overcome by the employee
- recommends a categorical and numerical scores for compensation calculation, and a performance appraisal quality level for each contribution factor (only for the annual assessment)



CCAS Scoring to CCAS Pay Out





 All AcqDemo employees are rated on the three factors (categorical and numerical scores, and performance appraisal levels).

Job Achievement and/or Innovation

Communication and/or Teamwork

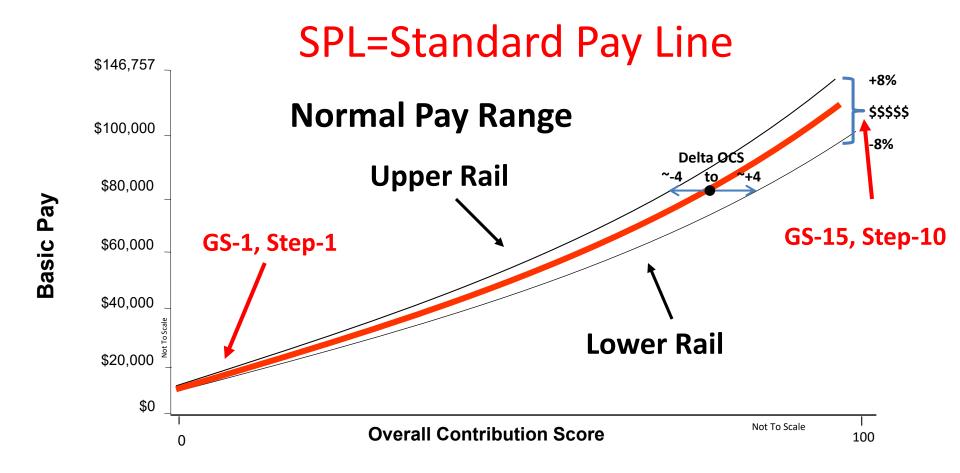
Mission Support

- CCAS has a point range from 0 to 100
 - Very High Score of 105, 110 or 115 for NH-IV
 - Very High Score of 87, 91 or 95 for NJ-IV
 - Very High Score of 64, 67 or 70 for NK-III
- Each AcqDemo employee has an Expected Contribution Score within the 0

 100 point range that is computed using the employee's base pay
 (without locality)
 - Note: For Pay Retention/Retained Pay Employees, their Expected Overall Contribution
 Score (OCS) is the maximum score for their assigned broadband level.



How are the numerical scores developed?

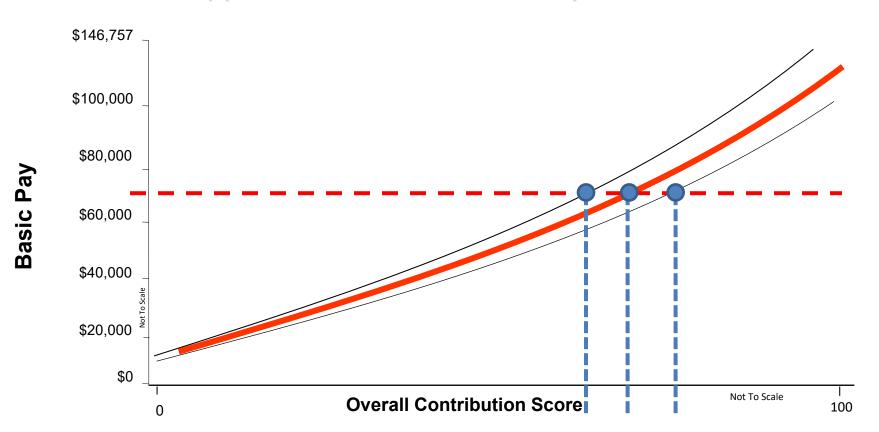




Expected Contribution Range

For every salary there is a range of OCS's...

From the Upper Rail to the Standard Pay Line to the Lower Rail.

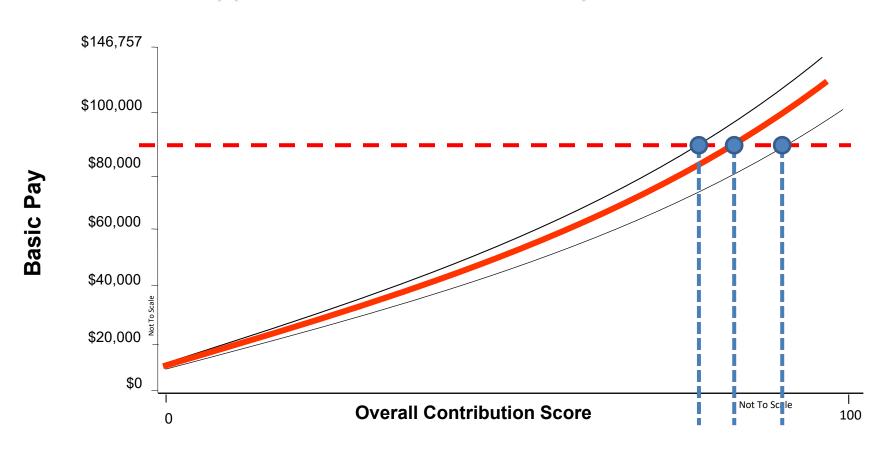




Expected Contribution Range

For every salary there is a range of OCS's...

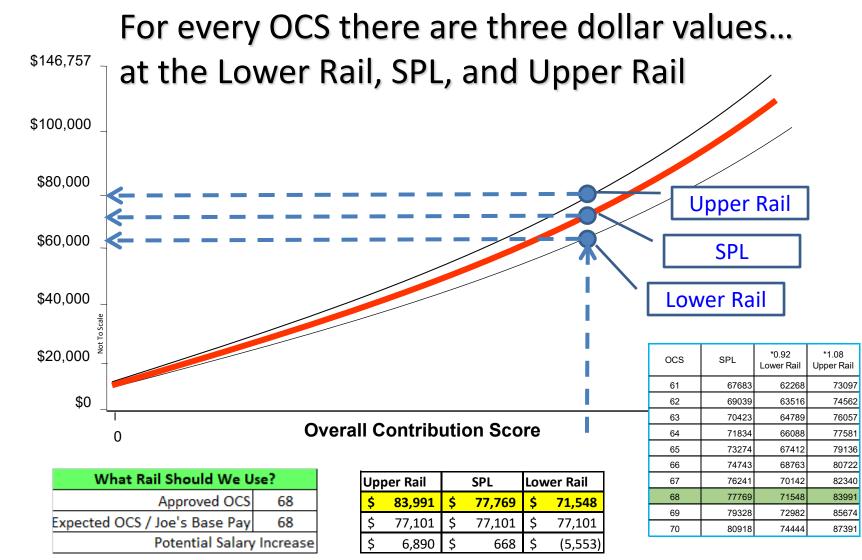
From the Upper Rail to the Standard Pay Line to the Lower Rail.





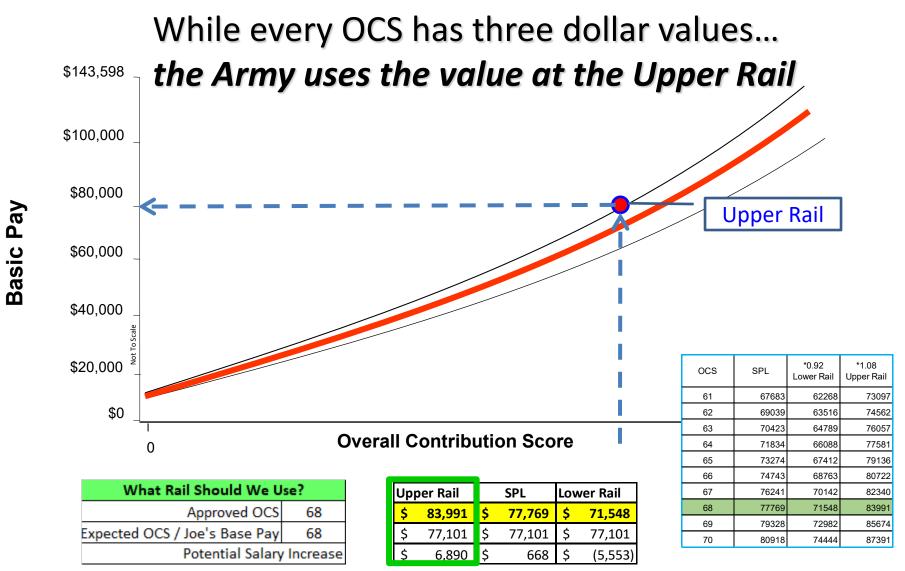
Basic Pay

Normal Pay Range and CCAS Payout





Normal Pay Range and CCAS Payout





NH Score Range = 0 - 100

NJ Score Range = 0 - 83

NK Score Range = 0 - 61



What is your start point (Expected Contribution Score)?



These are the AcqDemo Career Paths, Broadband Levels, Salary Ranges and Score Ranges

Business Management and Technical Management Professional									
NH-01	NH-02	NH-03	NH-04						
20172 - 36116	31083 - 74074	68299 - 105579	95973 - 146757						

100 for NH

Technical Management Support									
NJ-01	NJ-02	NJ-03	NJ-04						
20172 - 36116	31083 - 55430	47097 - 74074	68299 - 105579						

83 for NJ

Administrative Support									
NK-01	NK-02	NK-03							
20172 - 36116	31083 - 50050	42641 - 67425							





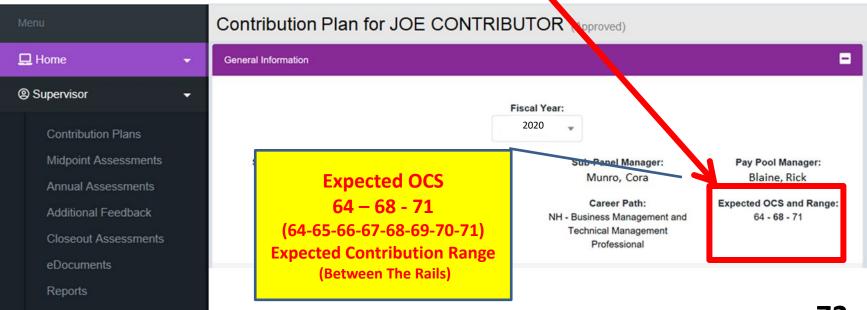


Expected Overall Contribution Score (OCS) Expected Contribution Range

The Expected OCS and Range are based on the employee's basic pay.

NOTIFICATION OF PERSONNEL ACTION VI. DOTA of Processed Management NOTIFICATION OF PERSONNEL ACTION																
1. Name (Last, First, Middle)						П	2. Social Security Number			3. Date of Birth	4. Effective Date					
Contributor, Joe					XXX-XX-1111			##-##-####		1-24-2021						
S. Pay Plan	9. Occ.	Code	10. Grade Level	11. Step Rate	12. Total	Salary	13. Pay Basis		16. Pay Plan	17. Oc	c. Code	18. Grade Level	19. Step Rate	20. Tota	d Salary	21. Pay Basis
GS	110	2	12	04	\$ 85,3	398	PA		NH		02	03		\$ 89,	591	
12A. Basic Pay		12B. Lo	cality Adj.	12C. Adj. Basic P.	Adj. Basic Pay 121		12D. Other Pay		20B. L		ocality Adj. 20C. Adj. Basic		ay 20D. Other Pay		ther Pay	
\$ 73,513		\$	11,885	\$ 85,398					\$ 77,101		\$	12,490	\$ 89,591			

Employee's Expected OCS (Overall Contribution Score) and Range are shown in CAS2Net.





Your supervisor will complete an assessment on each factor, and will recommend a categorical score, a numerical score, and PAQL for each factor.

Score each FACTOR

With Recommended Categorical and Numerical and PAQL

```
Job Achievement and/or Innovation 3M 78
                                         PAQL 5
 Communication and/or Teamwork 3H 79
                                         PAQL 3
                                         PAQL 3
                 Mission Support 3M 77
                                   234
```

234/3 = 78 OCS 11/3 = 3.67 Average Raw Score = 3 Fully Successful **Recommended Rating of Record**



Let's follow Joe's CCAS journey!

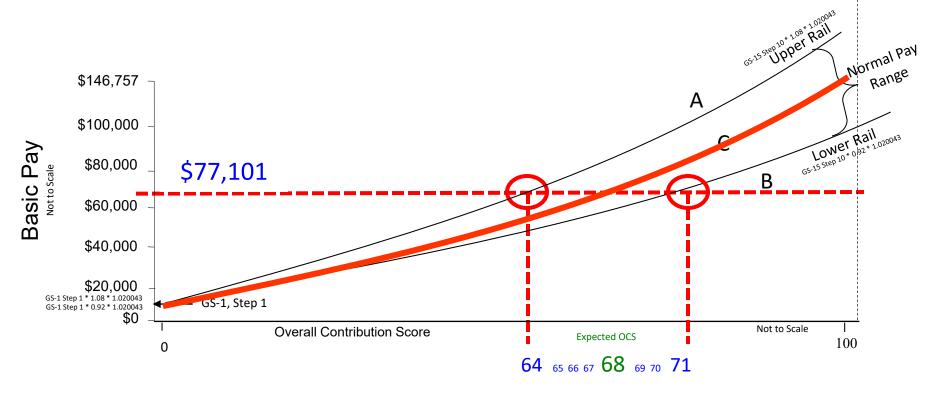
Joe Contributor, NH-03, Base Salary \$77,101







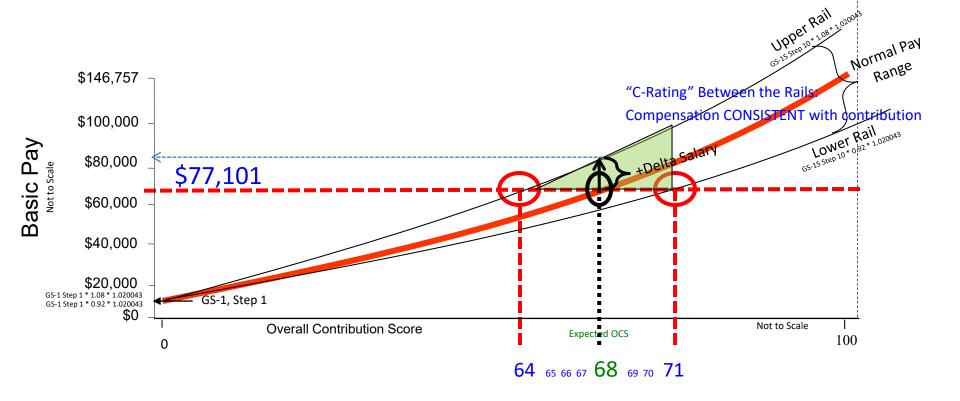
All Employees Start Off "Between The Rails" (Expected Contribution Range) Appropriately Compensated



ECR Expected Contribution Range



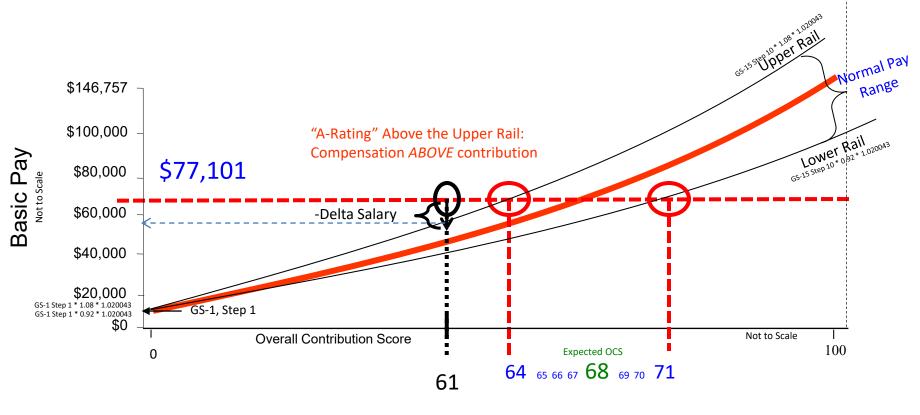
What happens when Joe is scored within his Expected Contribution Range (ECR)?



OCS of 64 - 71



What happens when Joe is scored less than his Expected Contribution Range (ECR)?

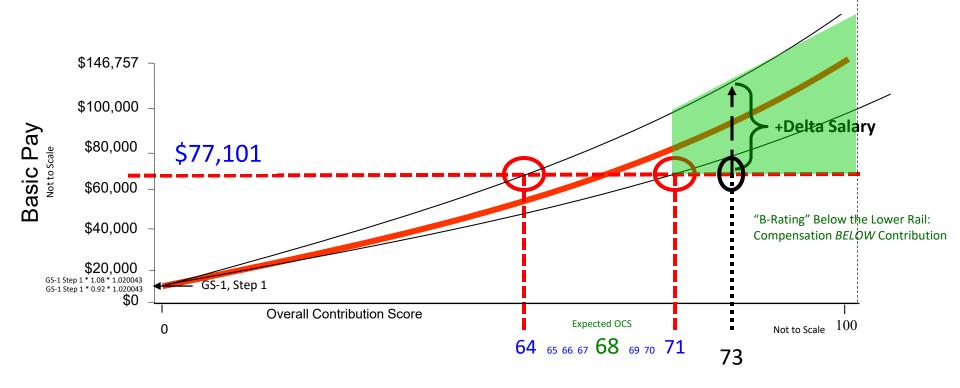


ECR Expected Contribution Range

OCS of 63 or lower



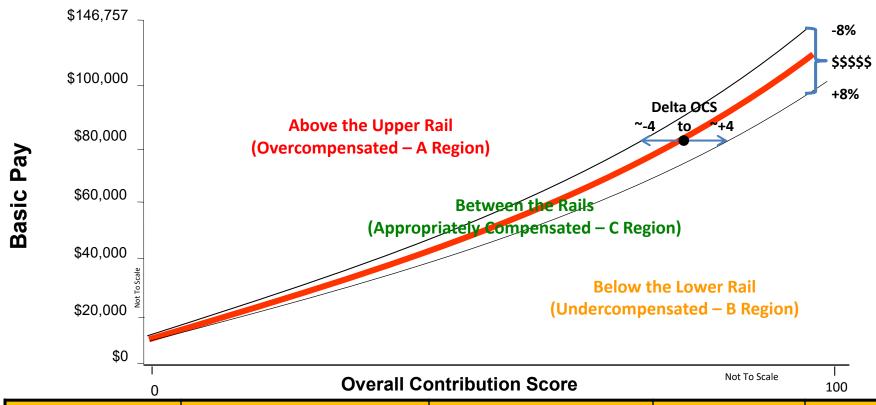
What happens when Joe is scored greater than his Expected Contribution Range (ECR)?



OCS of 72 or higher



The Overall Contribution Score Will Dictate the Eligibility for Compensation



C	ompensation Category	General Pay Increase	Contribution Rating Increase	Contribution Award	Locality Pay
A	(Above the Upper Rail)	Can be given in full, reduced or denied	No	No	Yes
C	(Between the Rails)	Yes	Yes – up to 6%	Yes	Yes
В	(Below the Lower Rail)	Yes	Yes – up to 20%	Yes	Yes 79



Scoring By the Supervisors



How to determine the Categorical Score and Numerical Score for a Contribution Factor

	NH-01				NH-02				NH-03	√		NH-04		Once you
	1411 01				1411 02	Catego	rical Sco	res		n NH-()3	1111 04		determine the contribution
1L Low	1M Medium	1H High	2L Low	2ML Medium- Low	2M Medium	2MH Medium- High	2H High rical Sco	3L Low	3M Medium	3H High	4L Low	4M Medium	4H High	level, you decide that Joe's contribution should be
0-5	6-23	24-29	22-29	30-40	41-50	51-61	62-66	61-66	67-78	79-83	79-83	84-95	96-100	compensated at the
NH Level I (Score Range 0 – 29) Performs assigned tasks within area of responsibility; identifies situations to supervisor or other appropriate personnel when existing guidelines do not apply. Participates as a team member in meeting customer needs. Productively plans individual time and assigned resources to accomplish tasks. MH Level II (Score Range 22 – 66) Identifies and resolves conventional problems which may require deviations from accepted policies or instructions. Initiates meetings and interactions with customers to understand customer needs/expectations. Optimizes resources to accomplish projects/programs within established schedules. Effectively accomplishes projects'/programs' goals within established resource guidelines.			NH Level III (Score Range 61 – 83) • Anticipates problems, develops sound solutions and action plans to ensure program/mission accomplishment. • Establishes customer alliances, anticipates and fulfills customer needs, and translates customer needs to programs/projects. • Identifies and optimizes resources to accomplish multiple projects'/programs' o als. • Effectively accord shes multiple projects'/programs' so als.			NH Level IV (Score Rainge 79 – 100) Defines, integrates, and implements strategic direction for vital programs with long term impact on large numbers of people. Initiates actions to resolve major organizational issues. Promulgates innovative solutions and methodologies. Assess and promulgate, fiscal, and other factors affecting customer and program/project needs. Works with customer at management levels to resolve problems affecting			broadband level with a numerical range of 67-78. Mission Support					
Joe Contributor is a NH-3 \uparrow with an expected contribution score of 68 \uparrow .						nployee'		proble detern resolv custor Form strateg budge and al Optim manag projec	ums/projects (e.; ums that involve nining priorities ing conflicts an ing conflicts ing conflic	a and anong sents). ional la cacquire s. ind	Job Achievemen and/or Innovation Communication and/or Teamwor			

within his level

approaches to attain goals and minimize expenditures.



Contribution Factor Scoring

Score each FACTOR (Categorical and Numerical)

Job Achievement and/or Innovation 3M 78
Communication and/or Teamwork 3H 79
Mission Support 3M 77
234

$$234/3 = 78$$

Recommended Overall Contribution Score

*All AcqDemo employees' contributions are assessed against the same three factors (no modification)

**Next Performance Appraisal Quality Level



Evaluate Quality of Performance By Assigning A Performance Appraisal Quality Level for Each Factor

Performance Appraisal Quality Level (PAQL)	Performance Appraisal Quality Level Criteria
Level 5 - Outstanding	An employee's quality of performance exhibited in achieving his/her contribution results substantially and consistently surpasses the factor specific expected contribution criteria and the employee's contribution plan goals and objectives.
Level 3 – Fully Successful	An employee's performance consistently achieves, and sometimes exceeds, the factor-specific expected contribution criteria and his/her contribution plan goals and objectives.
Level 1 - Unacceptable	An employee's performance fails to meet the expectations for quality of work and the required results for the goals and objectives set forth in his/her contribution plan for the appraisal cycle.

Rating of Record	Rating Criteria
Level 5 - Outstanding	The average score of the three appraisal levels is 4.3 or greater, with no contribution factor being rated a "1" (Unacceptable), resulting in a rating of record that is a "5".
Level 3 – Fully Successful	The average score of the three appraisal levels is less than 4.3, with no contribution factor being rated a "1" (Unacceptable), resulting in a rating of record that is a "3".
Level 1 - Unacceptable	Any contribution factor rated as "1".

Score each FACTOR With Performance Appraisal Quality Level (PAQL)

Job Achievement and/or Innovation 3M 78 PAQL 5
Communication and/or Teamwork 3H 79 PAQL 3
Mission Support 3M 77 PAQL 3
234 11

234/3 = 78 OCS 11/3 = 3.67 Average Raw Score = 3 Fully Successful

Recommended Rating of Record



Pay Pool Panel Process

CCAS is a contribution-based appraisal system that goes beyond a performance-based rating system. That is, it emphasizes and measures the value and effectiveness of the employee's contribution to the mission and goals of the organization, rather than merely how well the employee performed a job as defined by a set of standards for the work to be accomplished.

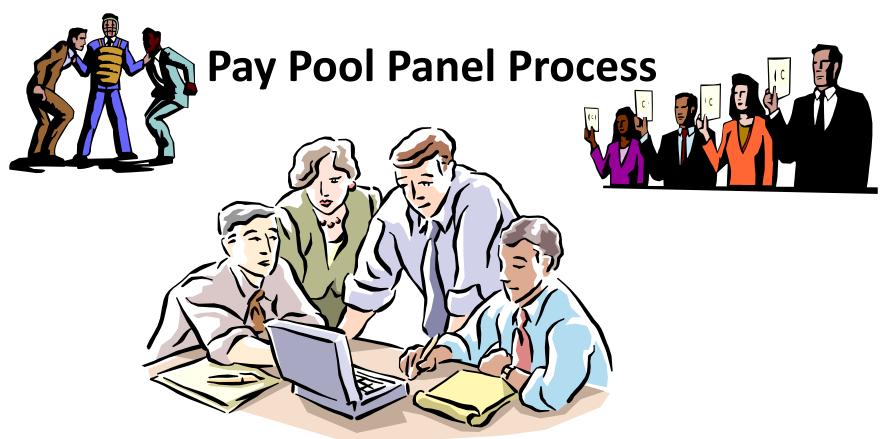
Past experience with the existing civilian performance appraisal system indicates that standards in performance plans are often tailored to the individual's level of previous performance. Hence, an employee may have been rewarded by basic pay step increases meeting standards of performance beneath those actually needed to achieve the expected organizational mission outcomes. Under CCAS, an employee's performance is a component of contribution that influences the employee's ultimate overall expectations and contribution assessment.

CCAS promotes basic pay adjustment decisions made on the basis of an individual's overall annual contribution to the mission of the organization when compared to the classification and appraisal factors and an employee's contribution plan, expected results, and the scope, level of difficulty, and value of the employee's position as well as recognizing quality of performance.

Pay Pool Panel



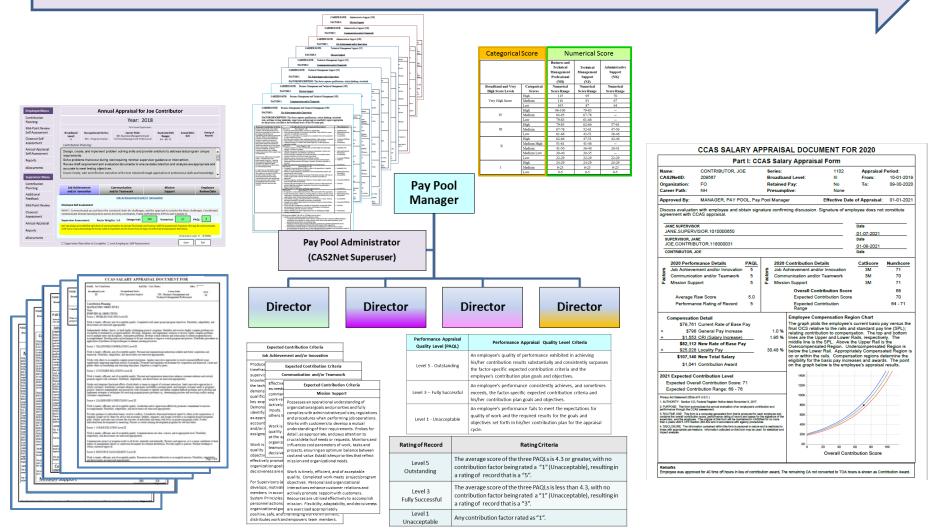






Pay Pool Panel Process

All Self-Assessments + Supervisor Assessments w Recommended Scores for Deliberation by Pay Pool Panel to Approved Pay Pool Results

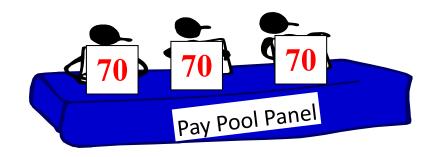




Contribution and Quality of Performance Assessment Consideration for Factor Scoring

<u>Less Than</u> Expected Contribution Range A – Region	<u>Within</u> Exp	ected Contribu	ution	Range	Greater Than Expected Contribution Range B – Region
Above the Upper Rail	Betw	een the Upper and Lowe	er Rails		Below the LowerRail
Score <u>Less Than</u> Expected Contribution Range (A Region) Overcompensated	Score <u>Within</u> Expected Contribution Range (C Region) But Less Than Expected OCS	Score at Expected Contribution Score (C Region)	Score <u>Within</u> Expected Contribution Range (C Region) But More Than Expected OCS		Score <u>Greater Than</u> Expected Contribution Range (B Region) Undercompensated
Contributions <u>less than</u> current salary level and/or value of the position	Contributions warrant compensation consistent with value of the position but a smaller compensation because	Contributions warrant compensation consistent with value of the position	compen	utions warrant sation consistent ue of the position	Contributions greater than current salary level and warrant compensation consistent with value of the position
Objectives stated results/impacts/benefits not achieved (failed contributions after intervention and documented by supervisor in CAS2Net mid-point/ closeout/additional feedback and/or other written documentation shared with the employee)	The employee's performance achieved stated results/impacts/ benefits for project/ program/task/objectives with more than expected guidance/ assistance/supervision and/or The employee's performance achieved stated results/impacts/ benefits for project/ program/task/objectives is occasionally untimely and/or inaccurate	The employee's personner in sometimes exceed contribution criter and objectives. (PATTHE employee's quachieving his/her consistently surpacontribution criter goals and objective	ls, the find and land land land land land land lan	factor-specifichis/her contriction results see factor-specifiche employee	expected bution plan goals ful) exhibited in substantially and ic expected 's contribution plan
PAQL 1 /	PAQL 3	PAQL 3		/ PAC	
Unacceptable /	Fully Successful	Fully Successfu	ıl	/ Out	standing





Once the Overall Contribution Scores Are Set,

How Are Salaries Determined?



ocs	SPL	Lower Rail	Upper Rail
51	54306	49961	58650
52	55394	50962	59826
53	56504	51984	61025
54	57637	53026	62248
55	58792	54089	63495
56	59970	55173	64768
57	61172	56279	66066
58	62398	57407	67390
59	63649	58557	68741
60	64925	59731	70119
61	66226	60928	71524
62	67553	62149	72958
63	68907	63395	74420
64	70288	64665	75912
65	71697	65961	77433
66	73134	67284	78985
67	74600	68632	80568
68	76095	70008	82183
09	77621	71411	83830
70	79176	72842	85510
71	80763	74302	87224
72	82382	75791	88972
73	84033	77310	90756

*0.92

*1.08



Contribution & Compensation Pay Pool Funding

Pay Pool Funding

Contribution Rating Increase (CRI)

- Was intended to be consistent with funds historically spent in GS on withingrade increases, quality-step increases and promotions between grades that are now banded
- First year in CCAS, the minimum funding level for CRI is 2.4%.
- Subsequent years, minimum of 2% of sum of total salaries on board as of September 30th



Contribution Awards (CA)

- Was intended to be consistent with funds historically spent in GS on performance awards
- The minimum funding level for CA is 1% of total salaries on board as of September 30th
- 90% of the funding percentage which will be awarded as bonus. The remaining 10% is to allow other awards not related to the CCAS process, e.g., on-the-spot awards and group awards.



Contribution & Compensation

Employees under AcqDemo as of September 30 are included in the pay pool.

1. Determine who is in the Pay Pool as of the end of the rating

period on September 30.

	Base Salary
Contributor, Joe	\$77,101
Blaine, Rick	\$60,568
Munroe, Cora	\$73,860
Wayne, Bruce	\$74,999
Sayers, Rose	\$75,342

2. Add all the base salaries for the Pay Pool's total base salary.

Total Base Salaries = \$361,870



Contribution & Compensation Pay Pool Funding

Calculate pay pool dollars allocated for salary increases (CRI) and awards (CA) using percentages of Total Base Salary.

The minimum funding level for CRI is 2.0% and CA is 1.0%. DoD AcqDemo Funding Guidance for CRI is 2.0% to 2.26% and CA is 2.5%*.

Our example has 2.26% funding for CRI and 2.5% for CA.



<u>Total Adjusted Basic Salary * CA Funding Level = CA Pool</u>

\$420,493 * 90% of 2.5% = \$9,461

(with Locality) \$420,493 * 2.5% = \$10,512 * 90% = \$9,461

Why 90% of the CA funding level? The remaining 10% is to allow other awards not related to the CCAS process, e.g., on-the-spot awards and group awards.





Contribution & Compensation Payout Calculations

(Base Salary determines Expected OCS) (Approved OCS determines Target Salary)

4. Enter approved OCS and Target Salaries.

	Base	Expected	Approved	Target Salary
	Salary	ocs	ocs	
Contributor, Joe	\$77,101	68	70	\$85,510
Blaine, Rick	\$60,568	57	61	\$71,524
Munroe, Cora	\$73,860	67	68	\$82,183
Wayne, Bruce	\$74,999	68	68	\$82,183
Sayers, Rose	\$75,342	68	67	\$80,568

ocs	SPL	*0.92	*1.08
5) L	Lower Rail	Upper Rail
61	66,226	60,928	71,524
62	67,553	62,149	72,958
63	68,907	63,395	74,420
64	70,288	64,665	75,912
65	71,697	65,961	77,433
66	73,134	67,284	78,985
67	74,600	68,632	80,568
68	76,095	70,008	82,183
69	77,621	71,411	83,830
70	79,176	72,842	85,510

5. Determine the Delta OCS and Delta Salaries.

(Target Salary – Base Salary = Delta Salary)

	Approved	Expected	Target	Base	Delta Salary
	OCS	ocs	Salary	Salary	
Contributor, Joe	70	68	\$85,510	\$77,101	\$8,409
Blaine, Rick	61	57	\$71,524	\$60,568	\$10,956
Munroe, Cora	68	67	\$82,183	\$73,860	\$8,323
Wayne, Bruce	68	68	\$82,183	\$74,999	\$7,184
Sayers, Rose	67	68	\$80,568	\$75,342	\$5,226

6. Calculate total *positive* Delta Salary.

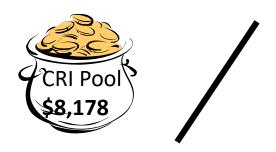
Total Positive Delta Salary = \$40,098



Contribution & Compensation Payout Calculations

7. Calculate percent of Delta Salary to be given.

Available Dollars for CRI + Total Positive Delta = Percent for CRI Payout



Total Positive Delta Salary of \$40,098

 $$8,178 \div $40,098 = 20.3950\%$ of Positive Delta Salary for CRI

Available Dollars for CA ÷ Total Positive Delta = Percent for CA Payout



Total Positive Delta Salary of \$40,098

 $$9,461 \div $40,098 = 23.5946\%$ of Positive Delta Salary for CA



Contribution & Compensation Payout Calculations

8. Calculate approved CRI and CA.

	Approved	Expected	Target	Base	Delta Salary
	ocs	ocs	Salary	Salary	
Contributor, Joe	70	68	\$85,510	\$77,101	\$8,409

<u>Delta Salary</u> * <u>Percent of Delta Salary for CRI = Contribution Rating Increase</u>

$$\$8,409 \ X \ \underline{20.3950\%} = \$1,715$$

<u>Delta Salary * Percent of Delta Salary for CA = Contribution Award</u>

$$$8,409 X 23.5946\% = $1,984$$



Compensation from the Pay Pool

	Approved OCS	Expected OCS	Target Salary	Base Salary	Delta Salary	Computed CRI	Computed CA
Contributor, Joe	70	68	\$85,510	\$77,101	\$8,409	\$1,715	\$1,984
Blaine, Rick	61	57	\$71,524	\$60,568	\$10,956	\$2,234	\$2,585
Munroe, Cora	68	67	\$82,183	\$73,860	\$8,323	\$1,697	\$1,964
Wayne, Bruce	68	68	\$82,183	\$74,999	\$7,184	\$1,465	\$1,695
Sayers, Rose	67	68	\$80,568	\$75,342	\$5,226	\$1,066	\$1,233
-					\$40,098	20.3950%	23.5946%
						\$8,178	\$9,461



All the CRI and CA Pool Dollars are distributed!!!





Compensation from the Pay Pool

	Approved OCS	Expected OCS	Base Salary	1% GPI	Approved CRI	New Base Salary	Plus Locality (RUS 16.20%)	Total Adjusted Basic Pay	CA
Contributor, Joe	70	68	\$77,101	\$771	\$1,715	\$79,587	\$12,893	\$92,480	\$1,984
Blaine, Rick	61	57	\$60,568	\$606	\$2,234	\$63,408	\$10,272	\$73,408	\$2,585
Munroe, Cora	68	67	\$73,860	\$739	\$1,697	\$76,296	\$12,360	\$88,655	\$1,964
Wayne, Bruce	68	68	\$74,999	\$750	\$1,465	\$77,214	\$12,509	\$89,723	\$1,695
Sayers, Rose	67	68	\$75,342	\$753	\$1,066	\$77,161	\$12,500	\$89,662	\$1,233

CCAS promotes basic pay adjustment decisions made on the basis of an individual's overall annual contribution to the mission of the organization when compared to the contribution factors and an employee's contribution plan, expected results, and the scope, level of difficulty, and value of the employee's as well as recognizing quality of performance.



CCAS Results

CCAS SALARY APPRAISAL DOCUMENT FOR 2020 Part I: CCAS Salary Appraisal Form Name: CONTRIBUTOR, JOE **Appraisal Period:** CAS2NetID: **Broadband Level:** 10-01-2019 Organization: FO Retained Pay: No To: 09-30-2020 Career Path: Presumptive: None Approved By: SUPERVISOR, JANE S, Pay Pool Manager Effective Date of Appraisal: 01-01-2021 Discuss evaluation with employee and obtain signature confirming discussion. Signature of employee does not constitute agreement with CCAS appraisal. SUPERVISOR Date JANE.S.SUPERVISOR.11000008 01-15-2021 **30**PERVISOR, JANE S Date 02-03-2021 CONTRIBUTOR, JOE 2020 Performance Details PAQL 2020 Contribution Details CatScore NumScore Job Achievement and/or Innovation 5 Job Achievement and/or Innovation 100 Communication and/or Teamwork Communication and/or Teamwork 4H 100 5 Mission Support Mission Support 100 Overall Contribution Score 100 Average Raw Score 5.0 Expected Contribution Score 100 Performance Rating of Record Expected Contribution 97 - 104Compensation Detail Employee Compensation Region Chart The graph plots the employee's current basic pay versus the \$142,180 Current Rate of Base Pay final OCS relative to the rails and standard pay line (SPL); \$1,418 General Pay Increase relating contribution to compensation. The top and bottom \$0 CRI (Salary Increase) lines are the Upper and Lower Rails, respectively. The middle line is the SPL. Above the Upper Rail is the \$143,598 New Rate of Base Pay Overcompensated Region. Undercompensated Region is \$28,902 Locality Pay below the Lower Rail. Appropriately Compensated Region is on or within the rails. Compensation regions determine the \$172,500 New Total Salary eligibility for the basic pay increases and awards. The point \$194 Contribution Award on the graph below is the employee's appraisal results. (+ \$2,676 Carryover from CRI) (= \$2.870 Total Award) *Locality pay has been reduced to cap total salary at the 120K Executive Schedule Level IV salary caps. 2021 Expected Contribution Level Expected Overall Contribution Score: 100 Expected Contribution Range: 97 - 104 Privacy Act Statement (552a of 5 U.S.C.) 40K 1. AUTHORITY: Section ILD. Federal Register Notice dated November 9, 2017 PURPOSE: This form summarizes the annual evaluation of an employee's contribution and performance through the CCAS assessment. 3. ROUTINE USE: This form is a computer-generated form that is produced for each e contains the overall contribution score, performance rating of record and space for the supervisor, and the employee. The original of this form will be maintained in CASINet 1 than 4 years IAW 5 CFR Section 293.402 and in accordance with agency procedures. Overall Contribution Score

Employee was approved for 40 time off hours in lieu of contribution award. The remaining CA not converted to TOA hours is shown as Contribution Award.

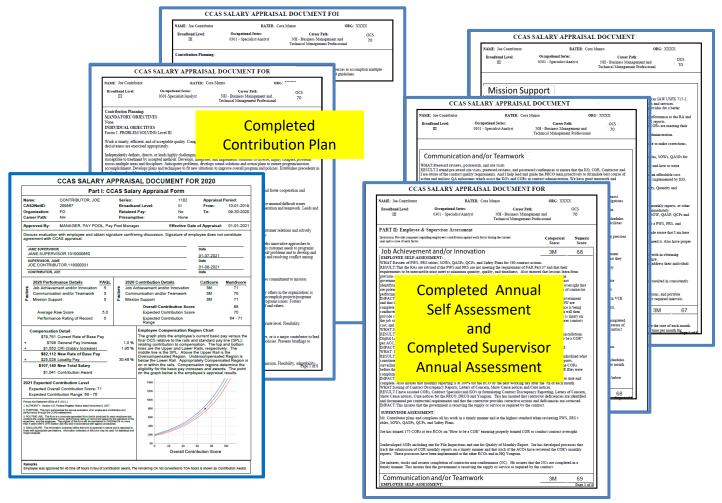
You will see the factor scores, the OCS, PAQLs and Rating of Record and the payout plus the supervisor narrative assessment

If on Pay Retention or at the Maximum of the Broadband or at a Control Point.

Compensation Detail							
\$103,309	Current Rate of Base Pay						
\$2,270	G Increase	1.00%					
\$	CRI Increase	2.60%					
\$105,579	New Rate of Basic Pay						
+\$17,104	Locality Pay	@16.20%					
\$122,683	New Total Salary						
\$1,984	\$1,984 Contribution Award						
(+\$1,715 Carryover from CRI)							
(=\$,3699 Total Award)							



Results of the Annual Appraisal





Part I: CCAS Salary Appralal Form





Grievance Policy and Procedures



CCAS Grievance Process

- Employee may grieve:
 - Overall Contribution Score / Factor Score(s)
 - Rating of Record
 - Narrative Annual Assessment
 - CCAS pay determinations
 - ✓ General Pay Increase (GPI)
 - ✓ Contribution Rating Increase (CRI)
 - ✓ Contribution Award (CA)
- Bargaining Unit employees follow negotiated agreement, if any; if not, use the administrative grievance procedure.
- Non-Bargaining Unit employees use the following administrative procedures.

Acq **Grievance Process Administrative Procedures** Demo Supervisor Makes **Update CAS2Net Employee** as applicable Recommendation **Employee Decides to Grieve** to Pay Pool Manager Revise Parts I, II (15 Calendar Days After Receipt of Part I) as applicable Revise Personnel Action(s) as applicable **Approved** or Approved with Pay Pool adjustments If Employee Inform Manager [Pay Pool Panel May Meet] **Employee** Disagrees * Calendar Days Rules Denied (30 Days) Within 15 days* of Receipt of Written Decision, Submit Request for Final Review Appeals to Update CAS2Net as applicable **Next Higher Official** Above Pay Pool Manager Revise Parts I, II **Employee** as applicable Within 60 days* of Date of Request for Final Review, Revise Personnel Action(s) **Final** as applicable Written Decision Ruling **Approved** or Approved with adjustments Inform Employee

Denied

101



Pay Pool Result Feedback to Workforce



2021 Army CCAS Results

	NH		N	IJ	N	K	Total		
Rail Zone	Number Percent		Number Percent		Number Percent		Number	Percent	
Α	27	0.2%	0	0.0%	0	0.0%	27	0.2%	
C1	2,658	20.2%	21	6.3%	33	10.4%	2,712	19.7%	
C2	9,726 74.0%		259	78.2%	263	82.7%	10,248	74.3%	
B	726	5.5%	51	15.4%	22	6.9%	799	5.8%	
Total	Total 13,137 100.0%		331	100.0%	318	100.0%	13,786	100.0%	

Definition of Rail Zone

Inappropriately compensated above the rails

Appropriately compensated between the rails > SPL

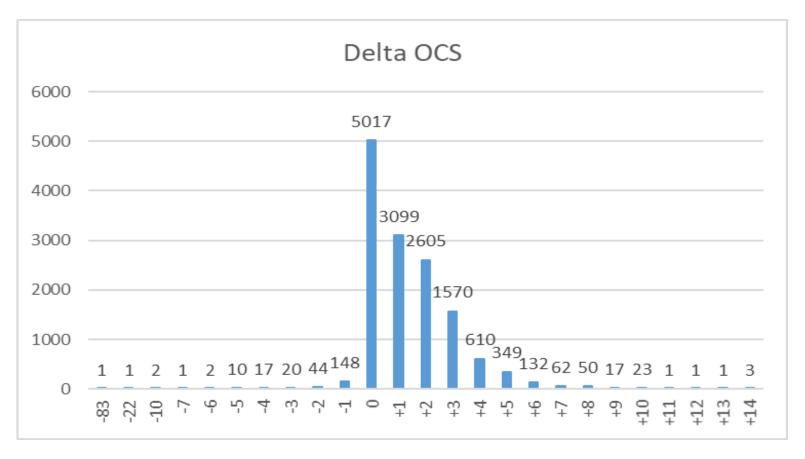
Appropriately compensated between the rails <= SPL

Inappropriately compensated below the rails

	Number of Employees	Rating of Record Distribution								
	Not Rated	1	3	5	1	3	5			
Entire Population:	399	48	5,279	8,060	0.4%	39.4%	60.2%			
Career Path										
NH	387	48	4,926	7,776	0.4%	38.6%	61.0%			
NJ	2	0	155	174	0.0%	47.1%	52.9%			
NK	10	0	198	110	0.0%	64.3%	35.7%			



2021 Army CCAS Results



Overall Average Delta Score 1.4



2021 Army CCAS Results

Payout Statistics by Group

(Presumptive due to time excluded)

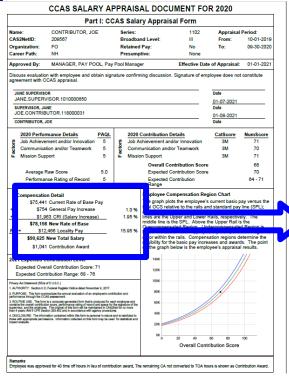
				Averaged Across Only Those Receiving the Payment								
				Average CRI (Salary) Increase 1			Average Carryover 1			Average CA Award ²		
	Number of Employees Analyzed	Average OCS	Average Delta OCS	Number Receiving	\$	%	Number Receiving	\$	%	Number Receiving	s	%
Entire Population:	13387	79.4	1.4	9831	\$2,124	2.33%	3908	\$2,024	1.83%	13342	\$2,711	2.28%
Career Path												
NH	12750	80.6	1.4	9362	\$2,155	2.32%	3801	\$2,050	1.83%	12705	\$2,761	2.27%
NJ	329	65.8	2.2	245	\$1,849	2.71%	27	\$1,457	1.97%	329	\$2,039	2.34%
NK	308	44.9	1.4	224	\$1,098	2.38%	80	\$991	1.90%	308	\$1,389	2.41%

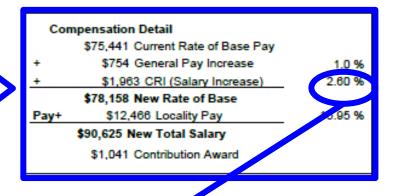






Step Increase v CRI





Year(s) to Next Step Increase												
Step 1	Step 2	Step 3	Step 4	Step 5	Step 6	Step 7	Step 8	Step 9	Step 10			
	3.33%	3.23%	3.13%	3.03%	2.94%	2.86%	2.78%	2.70%	2.63%			
1 Year 1 Year 1 Year				2 Years	2 Years	2 Years	3 Years	3 Years	3 Years			
	Percent Increase If On An Annual Basis											
3.33% 3.23% 3.13%				1.52%	1.47%	1.43%	0.93%	0.90%	0.88%			
		0.93%	0.90%	0.88%								
		0.93%	0.90%	0.88%								